



# ANNUAL REPORT

## JULY 2021 - JUNE 2022

Mauritius Police Force Publication

Mauritius Police Force Police Research & Development Unit Police Headquarters, Line Barracks, Port Louis. <u>http://police.govmu.org</u> <u>fb.com/mauritiuspolice</u>

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#### **EXPLANATORY NOTE**

In preparing this report, only statistics for period July 2021 to June 2022 have been taken into consideration.

The presentation of the material in this publication does not imply the expression of any opinion on the part of the Police Research & Development Unit (PRDU).

The following abbreviations have been used in this report:-

ACP	- Assistant Commissioner of Police
ADSU	- Anti Drug and Smuggling Unit
BPF	- Brigade pour la Protection de la Famille
CCID	- Central Criminal Investigation Department
CP	- Commissioner of Police
CPU	- Crime Prevention Unit
DCP	- Deputy Commissioner of Police
DDA	- Dangerous Drugs Act
ERS	- Emergency Response Service
GBV	- Gender-Based Violence
GIPM	- Group Intervention de la Police Mauricienne
HC	- Habitual Criminal
ICAC	- Independent Commission against Corruption
IT	- Information Technology
KSI	- Killed and Seriously Injured
MPF	- Mauritius Police Force
MS ISO	- Mauritius International Standards Organisation
NCG	- National Coast Guard
NSS	- National Security Service
PBB	- Performance Based Budget
PE	- Police de L'Environnement
PHS	- Police Helicopter Squadron
PIO	- Passport & Immigration Office
PRDU	- Police Research and Development Unit
SAR	- Search and Rescue
SP	- Superintendent of Police
SMF	- Special Mobile Force
SSU	- Special Support Unit
T/B	- Traffic Branch

In accordance with section 4B of the Finance and Audit Act 2015, I hereby submit for your information the Annual Report of the Mauritius Police Force for the period July 2021 to June 2022 to the Minister of Finance, Economic Planning and Development.

The Report has been prepared in accordance with the provisions of the Finance and Audit Act 2015.

Mr. A. K. Dip CSK, PMSM Commissioner of Police

31st October 2022

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"Salus Populi Suprema Lex Esto"

In accordance with the Financial and Audit Act 2015, I am pleased to present the Annual Report of the Mauritius Police Force (MPF) for the financial year 2021/2022.

This Annual Report is a record of our work performance in relation to our objectives set and Government's budget performance measures for the given period. It also includes an overview of our most important projects undertaken, initiatives embarked on and achievements made.

The second half of 2021 and first half of 2022 have marked the gradual return to normal policing. Events and activities that we use to police such as sport,



A. K. Dip, CSK, PMSM Commissioner of Police

social and religious gatherings, pacific demonstrations, revellers, ambling at public beaches amongst others have also gained in momentum. Although this period was still far from a typical year, yet our Police officers have demonstrated their professionalism, flexibility and selfless commitment to service by being on the frontline every day to ensure public order and public security.

Despite the numerous challenges during the past year, I am pleased to say that Police are making good progress on almost all fronts and I am keen that we keep this momentum as we continue with the implementation of our Police Strategic Plan 2022-2025 aimed at improving our service delivery and at the same time bolstering our effectiveness in the prevention and detection of crimes.

Finally, I wish to extend my gratitude to all members of the Force, members of the community and organisations that have partnered with us in our endeavour to fight crime. There is much to be excited about in the coming financial year.

Mr. A. K. Dit, CSK, PMSM Commissioner of Police

31st October 2022

#### **STRATEGIC DIRECTION**



### Vision

To be a world class law enforcement agency, providing the highest quality of service to the public.

### **Mission Statement**

'The Mauritius Police Force is committed to fight crime in all its forms and deliver the highest quality of service to the community. We will constantly ensure that we maintain an edge on criminals and embrace world class service delivery standards. We will welcome and value the contribution of the community in our endeavour to create a safe and secure environment.'

### **Core Values**

The core values allow the Force to successfully tackle unprecedented challenges. We commit ourselves to scrupulously inculcate the following values in our day-to-day activities.

## DISCIPLINE

Act with self-control, fairness and impartiality.

#### ACCOUNTABILITY

Answerable for decisions, actions and omissions.

### INTEGRITY

Always do the right thing.

### **TEAMWORK**

Act together in the public interest.

## OBEDIENCE

Make choices based on evidence and act professionally.

### Strategic Plan 2022 - 2025

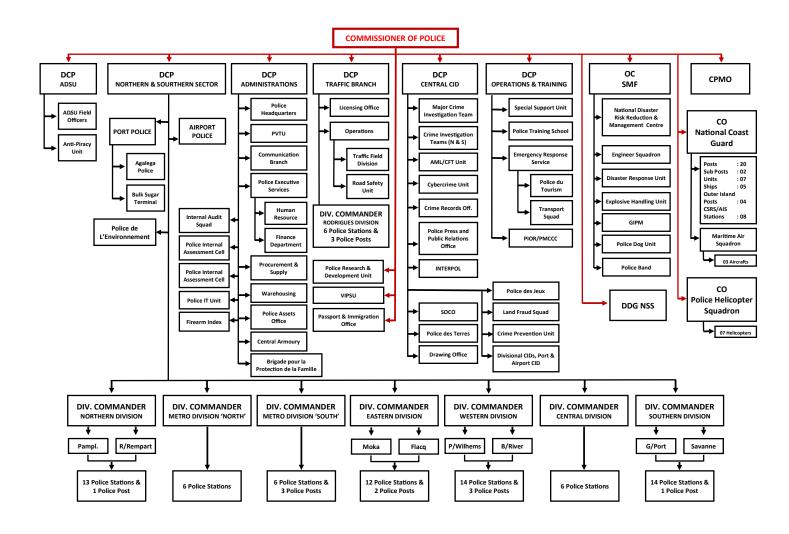
The Strategic Plan 2022 - 2025 lays down nine priorities which will be addressed during the next four years in order to take the organisation's effectiveness to new heights.

The nine strategic priorities of the plan are depicted as hereunder:



ENHANCING MORALE AND MOTIVATION OF POLICE OFFICERS

#### **ORGANISATIONAL CHART OF THE MPF**



#### IN SERVICE TOP MANAGEMENT (July 2021 - June 2022)

Sno.	Name	Rank	Responsibilities
1	Mr. A. K. Dip, CSK, PMSM	Commissioner of Police	Overall Command
2	Mr. C. Bhojoo, PMSM	Deputy Commissioner of Police	Anti Drug & Smuggling Unit (ADSU)
	Mr. R. I. Beekun		North & South
	Mr. K. Jhugroo, PMSM		Administration
	Mr. M. D. Taujoo, PMSM	Traffic Branch	
	Mr. H. Jangi, PDSM, PMSM		CCID
	Mr M. Rassen		Operations
3	Mr. S. K. Gungadin (Dr)	Chief Police Medical Officer	Police Medical Unit

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#### Mauritius Police Force THE ORGANISATION AT A GLANCE

POLICE EMPLOYEES



13,167 **Police Officers** 

## POLICE SERVICE



**Police Stations** 

71

12 | **Police Posts** 

**NCG** Posts

2()

## LAND FLEET



including vehicles for regular Police, Branches & Units

## AIR FLEET



Helicopter 4 single engine +

3 twin engine



SEA FLEET



Vessels including FIBs, WJFAB, dinghy, etc.....

## IMPORTANT POLICE PHONES



#### **Emergency Line**

for rapid and serious cases



### **Police Hotline**

for reporting suspicious activities and tips



## for reporting issues happening at sea



**L'Espwar Hotline** for reporting domestic violence





# 208 1212

Police Headquarters

# 628 0034/5

Police Information & Operations Room

for reporting on policing matters

210 5252

Police de Environnement for reporting environmental issues

207 3900

National Disaster Risk Reduction & Management Centre

for reporting weather events and natural disasters as well as man-induced disasters

#### PART I

#### **OVERVIEW OF THE ORGANIZATION**

#### I. The Mauritius Police Force



The story of the Mauritius Police Force (MPF) may be traced as far back as 1767 during the French colonial period, when Antoine Codere was appointed "Commissaire de Police". He had then as assistants Inspector Guillaume Desranges de Richeteaux and Inspector Ignace Brunel. At that time, the 'Commissiaire' was also the "Juge du Conseil Superieur", the equivalent of a Supreme Court Judge today. Over the years, the Police department has evolved and several adjuncts were established to fulfill the increasing responsibilities bestowed upon the department baptised as the 'Mauritius Police Force'.

The MPF is now the national law enforcement agency of the Republic of Mauritius. It carries out police, security and military functions on mainland Mauritius, Rodrigues and other outer islands with about 13,167 Police Officers under the command of the Commissioner of Police and is part of the Home Affairs Division which operates under the aegis of the Prime Minister's Office.

The main adjuncts of the force are:

- Division
- ♦ SMF
- ♦ NCG
- ♦ SSU, etc...

#### 2 Roles and Functions of the Mauritius Police Force

Pursuant to section 71 of the Constitution of the Republic of Mauritius, the Commissioner of Police shall be a public office and the Mauritius Police Force shall be under his command. The Prime Minister or other such authorised Minister may give such general directions of policy to the Commissioner of Police.

#### 2.1 Police Act 1974

The powers and duties of the MPF is governed by virtues of section 9 of the Police Act 1974.

The MPF shall be to take all lawful measures for -

- (a) preserving the public peace;
- (b) preventing and detecting offences;
- (c) apprehending persons who have committed or who are reasonably suspected of having committed offences;
- (d) regulating processions and gatherings on public roads and in public places or places of public resort;
- (e) regulating traffic and preventing or removing obstructions from public roads;
- (f) preserving order in public places and places of public resort, at public gatherings and assemblies for public amusement;
- (g) assisting in implementing health, quarantine, customs and excise laws;
- (h) assisting in preserving order in ports, harbours and airports;
- (i) executing process issued by a Court;
- (j) swearing information and conducting prosecutions; and,
- (k) performing such other functions as may be conferred on police officers under any other enactment.

(1A) The Police Force may exercise any of the duties referred to in subsections (1) (b), (c) and (k) in the maritime zones of Mauritius and, for the purposes of the Piracy and Maritime Violence Act 2011, in the high seas.

Every police officer shall perform such paramilitary duties as he may be required to do and, for that purpose, may serve in any specialised unit of the Police Force.

For the purposes of subsection (1) (f), a police officer on duty shall have free admission to the places, gatherings and assemblies specified while they are open to the public.

#### 2.2 The Organisation

MPF comprises eight Police Divisions including Rodrigues, and several Branches. Each Police Division is sub-divided into Police Station areas. The Police Headquarters is at the apex of the organization.

#### 2.2.1 Police Headquarters



The Police Headquarters is responsible for the administration, planning, management, operations and overall direction of the Force. It comprises Command, Registries, Police Research & Development Unit (including Force Crime Intelligence Unit and Police Internal Assessment Cell), Firearm Index, Police Information and Operations Room, Police IT Unit, Brigade pour la Protection de la Famille, Police Store (Warehousing and Finance), Transport Guard Room, Human Resources and the Internal Audit Squad.

#### 2.2.2 Police Divisions



The Divisional Areas indicating boundaries of villages/towns found under their jurisdiction are found at <u>Annex A</u>. A list of Police Stations and Police Posts is at <u>Annex B</u>.

#### 2.2.3 Branches

#### Special Mobile Force (SMF)



It is a paramilitary unit organised and equipped as military forces and is responsible for internal security and defence in mainland Mauritius, Rodrigues and often outer islands as well as for disaster management. Important Units constituting the SMF are: Rifle Companies/Squadrons, Engineer Squadron, GIPM, Mobile Wing, Explosive Handling Unit, Police Dog Unit, Police Band (perform ceremonial duties as an orchestra and a Pop Group), etc.



It assists Police Divisions in the maintenance of law and order as well as in the controlling of civil unrest. It is also responsible for escorting dangerous prisoners and guarding of vital installations.

#### National Coast Guard (NCG)



It is responsible for the policing of the territorial waters and Exclusive Economic Zone of Mauritius. It conducts seaborne and airborne surveillance and undertakes search and rescue at sea. A list of NCG Posts located in the coastal areas in mainland Mauritius, Rodrigues and Outer Islands is found at <u>Annex C</u>.

#### Police Helicopter Squadron (PHS)



It is the air wing of the MPF. It provides support to Police Divisions and assists in search and rescue operations. It also undertakes casualty evacuation and carry out airborne surveillance.



#### **Central Criminal Investigation Department (CCID)**

Its main duties are to investigate serious criminal cases, high profile cases and other financial crimes and comprises: the Major Crime Investigation Team (MCIT), Land & Fraud Squad, Fiscal Unit, Scene of Crime Officers (SOCO), Cybercrime Unit, Crime Records Office, Crime Prevention Unit, Police Press and Public Relations Office, Maritime Counter - Piracy Unit, INTERPOL, etc.

#### **Traffic Branch**



It is the sole driving licensing authority that conducts oral, practical riding and driving tests. It carries out mobile and highway patrols. It also conducts road safety awareness and sensitisation campaign.

#### National Security Service (NSS)



It provides advance information for national safety and security.

#### Anti Drug and Smuggling Unit (ADSU)



It is responsible for prevention and detection of dangerous drugs and smuggling of goods.

#### Port Police



It has the responsibility for security and policing at the Harbour.

**Airport Police** 



It is responsible for policing and security at the SSR International Airport.

#### Police Medical Unit (PMU)



Its main tasks is looking after the health of members of the Force and their families. It also conducts autopsies as well as medico-legal examination of suspects and victims.

#### **Emergency Response Service (ERS)**



It is responsible to provide 24-hour first-line response to public requests or incident of an urgent nature, especially through 999 calls. It also provides support to Divisions in terms of patrol, stop and search, shop check, alcotest, etc. The Police du Tourisme and the ERS Transport Squad also form part of ERS.

#### Police de L'Environnement



It enforces environmental laws and assists the Ministry of Environment as stipulated in the Environment Protection Act 2002.



#### 3.1 Non-Discrimination and Anti-Harassment Policy

In its endeavour to providing equal opportunities to all its members and maintaining an environment that is free from bias, prejudice, discrimination and harassment, the Mauritius Police Force (MPF) adheres to an in-house "Non-Discrimination and "Anti-Harassment" Policy. To this end, Police Officers, all ranks inclusive, as well as the Support Staff of the MPF, are to ensure that our members, both female and male are not subjected to any form of discrimination and harassment. This policy is continually being reinforced.

#### 3.2 MPF Policy Statement

The MPF is committed to comply and enforce all domestic legislations as well as any Police Orders that prohibit any form of discrimination and harassment including sexual harassment at the workplace.

This policy aims at maintaining a conducive working environment for all its members irrespective of their posting, age, appearance, family background, marital status, gender, sex, genetic information, religion, ethnic origin, professional status, competencies, veteran status, or any other legally-protected class.

The MPF also assures that any complaint of discrimination and harassment against any member of the Force will be thoroughly and promptly investigated in accordance with existing legislation such as the Equal Opportunity Act, Police Standing Orders (Discipline Code) and any other related statutory/ administrative provisions.

The MPF, to the best of its abilities, maintains the confidentiality of any complaint and the privacy of the members involved and acts consistently with its approach in conducting a discrete, thorough and complete investigation.

In the event the ensuing investigation confirms that any kind of discrimination or harassment has occurred, the MPF, without any fear, favour or favouritism takes appropriate steps and remedial actions to stop any kind of discrimination or harassment, eliminates any hostile environment, prevents recurrence of misconduct, and takes corrective measures as required in the circumstances.

The MPF also ensures that complainants and witnesses are protected from retaliation for reporting acts of discrimination or harassment or for participating in the investigation of such complaint. Any member of the Force who retaliates against any complainant or Enquiring Officer will amount to violations of this policy. Disciplinary or criminal proceedings as applicable may be instituted against the member retaliating.

#### 3.3 Scope of the Policy

In committing itself to this policy, the MPF aims to-

- create a working environment which is free from discrimination and harassment where all members are treated with dignity, courtesy and respect;
- organise regular training and awareness sessions on the subject matter so as to ensure that all members of the Force are familiarised with their rights and responsibilities;
- encourage the reporting of behaviour which breaches this policy;
- provide an effective procedure for complaints based on the principles of natural justice;
- treat all complaints in a sensitive, fair, timely and confidential manner;
- protect members from victimisation and reprisals for making complaints; and,
- promote appropriate standards of conduct at all times.



#### 4.1 Establishment and Strength

The comparative statements of approved establishment (AE) and actual strength (AS) of the Force as to June 2022 are put up at <u>Annex D</u>. There was a total of **13,167** Police Officers in the MPF. The Force comprises a total of **1,361** Women Police Officers in service, representing **10.34%** of the overall strength.

#### 4.2 Human Resource & Gender Distribution

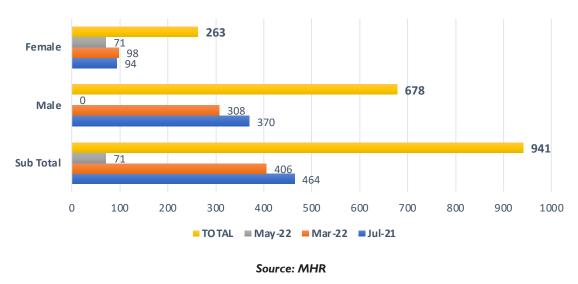
The figures given below include all members of the Mauritius Police Force namely Police Officers and civilian staff.

Staff in Deet	Number		Male	Female
Staff in Post	in figures	rep %	Male	remaie
Top Management (Salary $\geq$ Rs 100,000)	12	0.086868	П	I
Middle Management (Rs 40,000 $\leq$ Salary $<$ Rs 100,000)	3,373	24.41726	3,183	190
Support (Salary < Rs 40,000)	10,429	75.49587	9,047	I,382
Overall	13,	814	12,241	1,573

Source: MHR

#### 4.3 Recruitment

Recruitment for the period July 2021 to June 2022 is as follows:



**No. of Police Officers Recruited** 

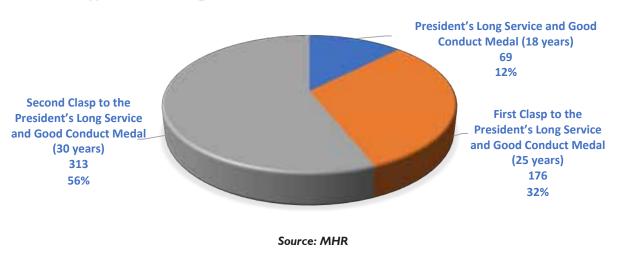
#### 4.4 Promotion

Present Rank	Promoted to	Sub Total	
Superintendent of Police	Assistant Commissioner of Police	10	
Assistant Superintendent of Police	Superintendent of Police	22	
Woman Assistant Superintendent of Police	Woman Superintendent of Police	2	
Deputy Assistant Superintendent of Police	Assistant Superintendent of Police	I	
Chief Inspector of Police	Assistant Superintendent of Police	35	
Woman Police Chief Inspector	Woman Assistant Superintendent of Police	4	
Inspector of Police	Chief Inspector of Police	68	
Woman Police Inspector	Woman Police Chief Inspector	5	
Sub Inspector of Police	Inspector of Police	4	
Police Sergeant	Inspector of Police	38	
Police Constable	Inspector of Police	I	
Police Sergeant	Sub Inspector of Police	45	
Woman Police Sergeant	Woman Sub Inspector of Police	4	
Police Corporal	Police Sergeant	587	
Woman Police Corporal	Woman Police Sergeant	21	
Police Constable	Police Sergeant	83	
Woman Police Constable	Woman Police Sergeant	2	
Police Constable	Police Corporal	243	
Woman Police Constable	Woman Police Corporal	24	
Total I,199			

A total of 1,199 Police Officers were promoted for the period July 2021 to June 2022, as follows:

#### 4.5 Awards

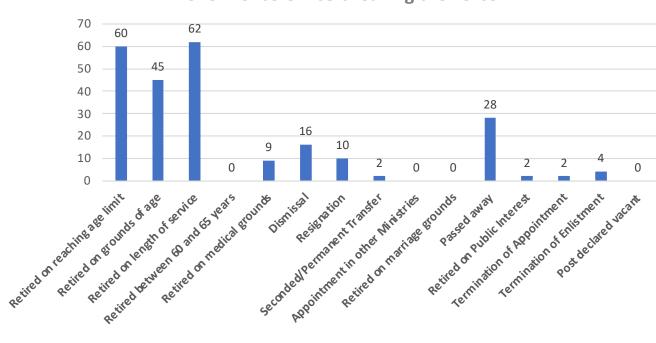
On the occasion of the National Day (12 March) 2022, National Awards were conferred to 558 Police Officers as follows:



Type & Percentage of Police Officers Conferred National Awards

#### 4.6 Turnover of staff

Between 01 July 2021 and 30 June 2022, 240 Police Officers have left the Force or passed away. The table below shows the various reasons for leaving the Force:



#### No. of Police Officers leaving the Force

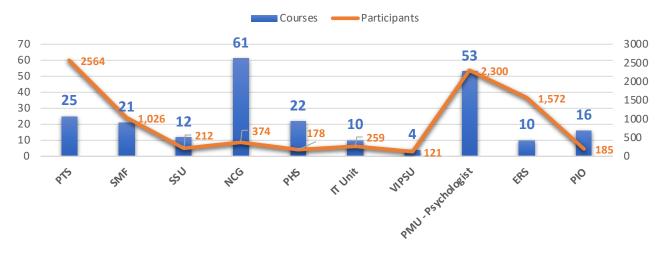
Source: MHR

#### 4.7 Training

4.7.1 Our Police Training Institutions are located at Beau Bassin (Headquarters), Vacoas and Les Casernes, Curepipe; Coast Guard Training School at Le Chaland; SSU Training Wing at Line Barracks, Port Louis; and, SMF Centralized Training Wing at Abercrombie, Vacoas. There are also Divisional and Branch Training Units that cater for adhoc training at their own levels. The Police Training School (PTS) dispenses training mainly on police duties and probationers course while Branches conduct own specialized training.

4.7.2 Apart from training dispensed by the above-mentioned Training Establishments, Police personnel also attend training courses locally run by foreign training teams/experts as well as in renowned overseas training institutions/organizations.

4.7.3 A graphic illustration of the number of trainings conducted for the period July 2021 to June 2022 and the number of attendees is given below:



#### Training/ Courses/ Seminars/ Workshops & Participants

#### 4.8 Police Research and Development

The Police Research and Development Unit (PRDU) was set up at the Police Headquarters with a view to adopting more proactive policing stances founded on strong and proven bases. The PRDU has a Quality Management System (MS ISO 9001:2015) since 28 March 2019.

The various initiatives taken by PRDU in relation to Human Resource Management under its four main functions are as follows:

#### (i) Strategic Planning

PRDU is responsible for designing road-maps for the Mauritius Police Force (MPF) through a continuous and effective planning process. Its ultimate goal is to improve performance at all levels of the organisation through Divisional Commanders and Branch officers.

The Unit has ensured the successful publication, implementation and monitoring of strategic directions set out in the MPF Strategic Plan 2022 - 2025.

The following are the major initiatives undertaken during the previous financial year:

- Reviewing the process of recruitment in the MPF.
- Revisiting the operational strategy of the Emergency Response Service.
- Formulating a novel concept of deployment "Scheme 'Iron Rod'" for rapid and coordinated response to nab culprits soon after their misdeeds.
- Merging of the formerly two separated Units namely: Police Family Protection Unit and Brigade pour la Protection des Mineurs to form a single operational Unit named Brigade pour la Protection de la Famille (BPF) in order to afford better protection to the vulnerable groups.

#### (ii) Research

PRDU engages in both short term and long term planning. On the one hand, it focuses on issues requiring immediate response such as crime situation, road safety and quality service, amongst others. On the other hand, it also plans for long term projects/ strategies which include human resources and logistics.

One of the findings to improve performance of the Police Service is to value its own staff. In this connection, a medical scheme has been put in place whereby all officers of aged 40+ are being provided with a free medical test check every year.

Additionally, PRDU has taken the lead in assisting the MPF in organising activities/ceremonies whereby families were involved.

PRDU has a major contribution in the following events:

- Two major Promotion Exercises from the rank of Police Corporal to Police Sergeants and other senior grades - 06.09.2021& 01.06.2022
- Oath Taking Ceremony 29.07.2022
- Inauguration of Metropolitan Division (North) Headquarters 19.01.2022
- Inauguration of Poudre d'Or NCG Post 10.03.2022
- Inauguration of SMF Gymnasium 01.07.2022

The PRDU has worked in collaboration with the following external agency for betterment of the service:

- Working in collaboration with the Welfare and Elderly Persons' Protection Unit (WEPPU) of the Ministry of Social Integration, Social Security and National Solidarity on the implementation of the Mobile App 'SEKIRITE' for the protection of elderly persons.
- Signing of an MoU between the Traffic Branch and Bank of Mauritius
- Close collaboration and mutual assistance to FSC in the preparation of a National Risk Assessment in money laundering and Terrorism Financing.

#### (iii) Operational Support

PRDU, in consultation with other stakeholders also ensures that policing/ action plans developed are properly implemented. The aim is to enhance the effectiveness and efficiency of Police services and ascertains that professional/ ISO/ international standards are strictly adhered to and Police deployment meets the public expectation in terms of enforcement, community support, crime prevention etc... It also carries out organisational problem solving and recommends Control Strategies to address the policing issues and the main ones are as follows:

- Monitoring on Work Performance of newly assigned officers.
- Introduction of a Performance Evaluation Report for Divisions.
- Working in collaboration with the National Disaster Risk Reduction and Management Centre (NDRRMC) when vessels ran aground on reefs.
- Preparing of weekly operational meetings with Divisional Commanders, Branch Officers and IC Units.
- Preparing of CP's Monthly Strategic Coordinating Meetings.

#### (iv) Publications

PRDU is responsible for writing, formulating, and revisiting administrative documents, CP Orders/ Circulars, Police forms and educational material for use by members of the Force.

The following main documents has been published by the PRDU:

- Annual Report on performance for period July 2020 to June 2021.
- Police Strategic Plan 2022 2025.
- Daily Report on important occurrences.
- Police Bulletin on a weekly basis since 06.09.2018.

# AT A GLANCE ACHIEVEMENTS AND CHALLENGES



CRIME RATE 3.69

Lowest figures recorded during past 5 years

AWARENESS

COMMUNITY POLICING



Conducted island-wide

## ROAD SAFETY

90

DRUG VALUE SEIZED



RS. 930,229,407/-

Total value of drugs secured by Police only

WARRANTS EXECUTED **()** 10,147

including male, female and juvenile

## EMERGENCY CALLS

• 22,506

Through PIOR/ PMCC (999, 148 & LESPWAR APP)

## **REPORT ON OPERATIONS**

**CONTRAVENTIONS ROAD OFFENCES** 94,311 DRUNKEN DRIVING 756 **SPEEDING** 51,504 LICENCE PREMISES 1.15

GANDIA PLANTS UPROOTED

45,582



SURVEILLANCE SEABORNE 4,084H41

# airborne 891H35

made by both PHS & NCG (MAS).

#### PART II

#### **MINISTRY/ DEPARTMENT ACHIEVEMENTS & CHALLENGES**

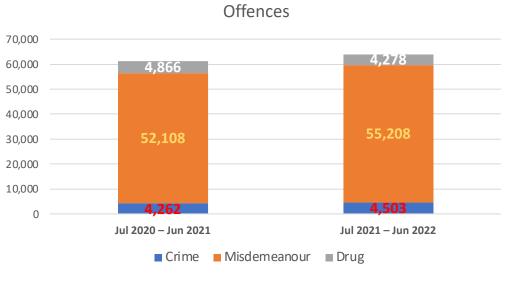
- 5. Major Achievements
  - 5.1 Highlights



- Gold Medal Winner of Public Service Excellence Award 2021 themed 'Promoting an agile and responsive Public Service' in the "Disciplined Force" category
- Special Award Winner of Public Service Excellence Award 2021 won by Maritime Air Squadron.
- Construction of Metropolitan Division (North) Headquarters in Abercrombie for a better Police de Proximite, campaigns, etc.
- Construction of a new building housing Poudre d'Or NCG Post, for a better security for a better control for maritime zone thereat.
- © Construction of a new SMF Gymnasium, for preparing our Police Officers in keeping fit.
- ♦ 35 new vehicles (lorry, van, etc.) acquired to improve service delivery.
- Acquisition of a New Dornier Aircraft.
- Setting up of a mini NCG Gymnasium at the NCG Headquarters
- Continuous implementation of Safe City project island-wide.
- ♦ 1,199 Police Officers were promoted during the period under review.
- ♦ 558 Police Officers were conferred National Awards during the National Day.

#### 5.2 Crime Analysis

5.2.1 Crimes, Misdemeanours and Drug related offences for mainland Mauritius for the financial year July 2021 - June 2022 is as follows:

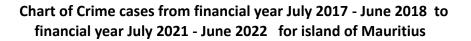


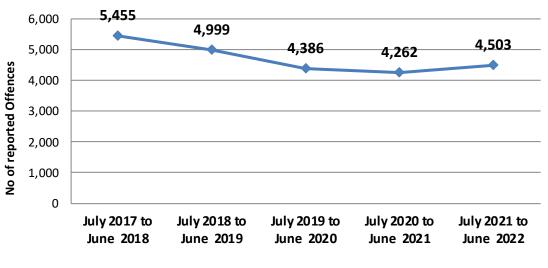


A increase of 5.65% was noted in the total number of reported crime for period July 2021 - June 2022.

#### 5.3 Crime

5.3.1 The crime trend is as follows:

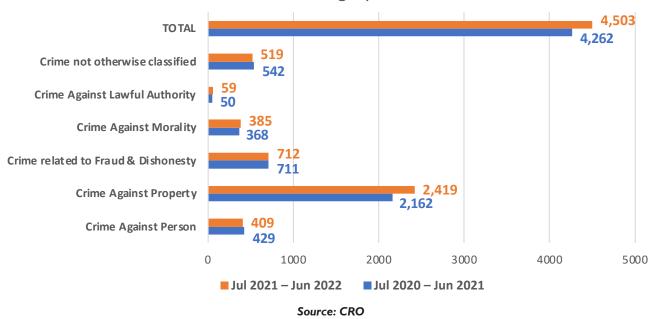




Source: CRO

The above graph illustrates the crime trend for the past 5 years.

### 5.3.2 Crime category-wise reported for mainland Mauritius:

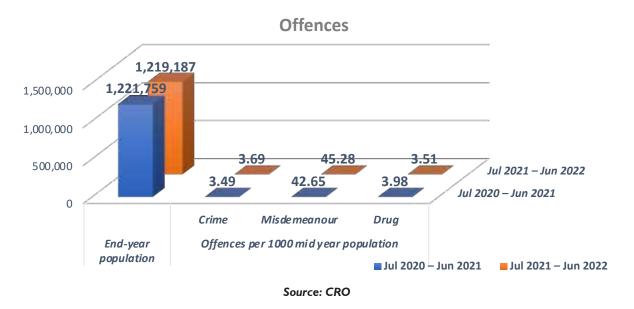


Crime Category-wise

- It is noted that there is an increase of 5.65% in the number of reported Crime, when comparing the last two financial years.
- Comparing the last two financial years, a decrease has been noted during the period July 2021 to June 2022 for the following categories: Crime against Persons with decrease in the reported cases of Murder, Assault with Premeditation and Breach of Computer Misuse & Cybercrime Act cases for Crime not otherwise classified.
- ♦ As regards, Crime against Property, a slight increase has been noted and this is due to an increase in the number of reported cases of Larceny night breaking and Larceny on Public Road.
- In the category of Crime against Morality, the increase is due to the increase in the number of Offences: Attempt upon Chastity and Sexual Intercourse with Minor under the age of 16, whereas in the category of Crime against Lawful Authority, the increase is due to the rise in the number of reported cases of Swearing False Affidavits.

### 5.4 Crime Rate

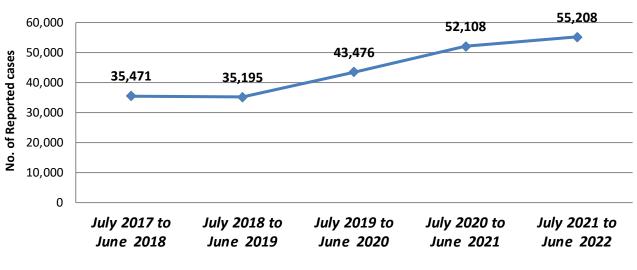
5.4.1 Crime rate is defined as the number of crimes reported over mid–year population per 1,000 population. Crime, Misdemeanour and Drug rates during financial year, July 2021 - June 2022 is as follows:

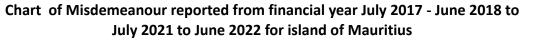


Crime rate for period July 2021 to June 2022 has increased to 3.69 as compared to 3.49 for July 2020 - June 2021.

### 5.5 Misdemeanour

5.5.1 The trend in Misdemeanour during the last five financial years are as follows:

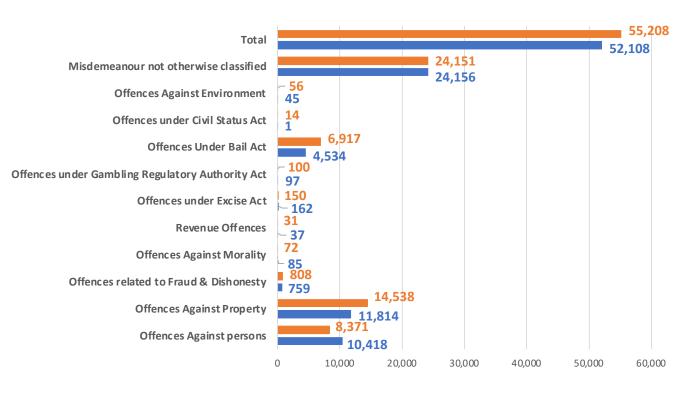






The trend is on the increase. When comparing financial year July 2020 to June 2021 with July 2021 to June 2022, an increase of 5.95% is noted.

5.5.2 Misdemeanour category-wise, reported during financial year July 2021 - June 2022 is shown hereunder:



### **Misdemeanour Offences**

Jul 2021 – Jun 2022 Jul 2020 – Jun 2021

### Source: CRO

5.5.3 In the category of Misdemeanour, a decrease has been noted in the category of Offences against Persons, Offences against Morality, Offences under Excise Act and Misdemeanour not otherwise classified.

5.5.4 However, the number of Offences against Property, Offences related to Fraud and Dishonesty and Offences under Bail Act have increased during the financial year July 2021 to June 2022.

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### 5.6 Larceny (All Types- Crime and Misdemeanour)

5.6.1 Reported Larceny (All Types) – island of Mauritius , during financial years July 2017 - June 2018 to financial year July 2021 - June 2022

Bar Chart of Larceny (All Types ) for island of Mauritius for Financial Year July 2017 - June 2018 to July 2021 - June 2022

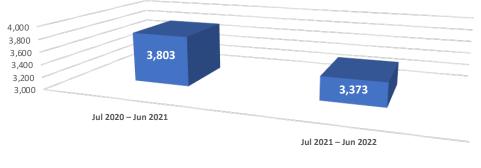
20,000 15,000 15,044 13,984 10,000 1**3,50**5 1<mark>3,03</mark>8 12,229 5,000 0 July 2017 to July 2018 to July 2019 to July 2020 to July 2021 to June 2019 June 2018 June 2020 June 2021 June 2022 Source: CRO

An increase in the trend of larceny (all types) was observed when comparing period July 2021 to June 2022 with the previous periods.

### 5.7 Drug Cases

5.7.1 Drug cases reported/detected by ADSU only:

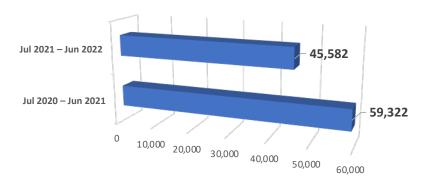






### 5.7.2 Number of gandia plants uprooted by ADSU is as follows:





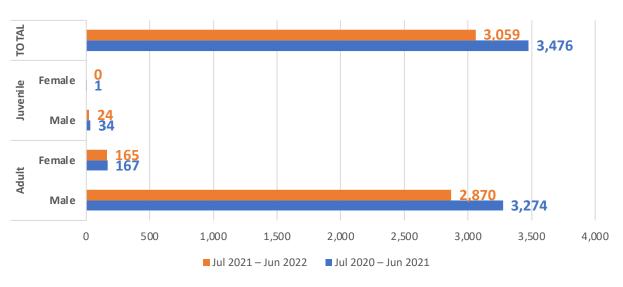
Source: ADSU HQ

5.7.3 The table below shows the quantity of drugs seized:

Drug-Туре	Quantity (Qty) & Street Value	Jul 2021 – Jun 2022
Cannabis	Qty (Grams)	216kg054.020
CANINABIS	Street Value (Rs)	129,632,412.00
HEROIN	Qty (Grams)	44kg337.739
HEROIN	Street Value (Rs)	665,066,085.00
SYNTHETIC CANNABINOIDS	Qty (Grams)	7kg822.140
STITTETIC CANNABINOIDS	Street Value (Rs)	11,733,210.00
"SYNTHETIC CANNABINOIDS	Qty (Grams)	2kg100.00
IMPORTATION"	Street Value (Rs)	31,500,000.00
COCAINE	Qty (Grams)	0kg52.400
	Street Value (Rs)	786,000.00
	Qty (Grams)	l 3kg662.250
HASHISH	Street Value (Rs)	40,986,750.00
	Qty (Tablets)	305,843
SEDATIVES/ TRANQUILLIZERS	Street Value (Rs)	45,876,450.00
	Qty (Grams)	0kg308.900
METHANPHETAMINE	Street Value (Rs)	4,633,500.00
	Qty (Tablets)	10
ECSTASY	Street Value (Rs)	15,000.00
TOTAL (Rs)		930,229,407.00

Source: ADSU HQ

5.7.4 ADSU arrested a total of 3,059 persons for drug offences during the period under review as follows:



**Persons Arrested** 

Source: ADSU HQ

### 5.9 Police Operations

With a view to fighting crime and criminal activities, Police adopted a three-tier strategy to launch their operations namely at Force level, Divisional Level and Station Level operations. The strategy is to occupy the ground and monitor wrong-doers constantly and deal with them severely. Such operations comprise patrols, stop and search, HCs check, checking of licensed premises, execution of warrants, seaborne and airborne surveillance, amongst others.

### 5.9.1 Force Level Operations

Police conducted Force Level Operations as follows:

Ту	pe of Operations	Jul 2020 – Jun 202 I	Jul 202 I – Jun 2022
Auto/ Mata Chask	No. of Operations conducted	103,338	400,247
Auto/ Moto Check	No. of Contraventions established	9,433	41,776

### Source: PIOR

These operations were geared towards reinforcing Police presence on ground as well as in our territorial waters and beaches.

### 5.9.2 Divisional Level Operations

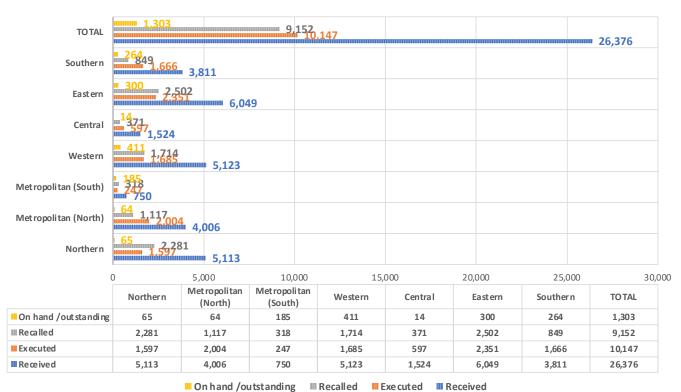
### 5.9.2.1 Checking of Licensed Premises

The outcome of checks on licensed premises by Police Divisions is as follows:

Division	Licensed premises	Jul 2020 – Jun 202 I	Jul 202 I – Jun 2022
Northern	No. of checks	١,228	3,049
Northern	No. of contraventions established	193	203
Metropolitan	No. of checks	230	134
(North)	No. of contraventions established	40	15
Metropolitan	No. of checks	424	923
(South)	No. of contraventions established	130	86
Western	No. of checks	781	١,755
western	No. of contraventions established	16	9
Central	No. of checks	1,039	2,968
Central	No. of contraventions established	72	261
Eastern	No. of checks	I,606	I,846
Lastern	No. of contraventions established	346	260
Southern	No. of checks	I,466	1,218
Southern	No. of contraventions established	411	138
TOTAL	No. of checks	6,774	11,893
TOTAL	No. of contraventions established	1,208	1,154

5.9.2.2 Execution of Warrants

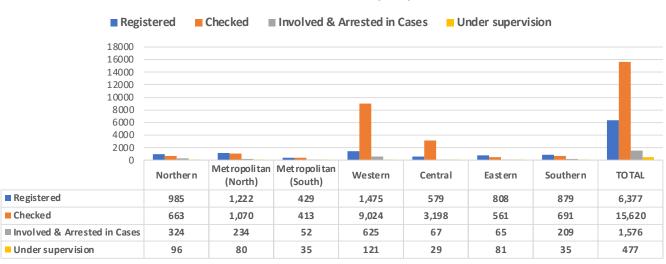
The number of warrants executed in Police Divisions as at 30<sup>th</sup> June 2022 is as follows:



### WARRANTS

5.9.2.3 Checking of Habitual Criminals (HCs)

As at 30<sup>th</sup> June 2022, a total of 6,377 HCs was registered and 477 were under Police supervision. The table below also shows the frequency of checks being carried out on HCs as follows:



Habitual Criminals (HCs)

The highest number of HCs is located in Metropolitan Division (North) and Western Division.

### 5.9.3 Branch Level Operations

### 5.9.3.1 Special Mobile Force (SMF) in support to Force Operations

(i) The number of 'Stop and Search' conducted (including Vehicle Check Points, Road Blocks, Patrols, etc.) is as follows:

Stops and Searches Operations	Jul 2020 – Jun 202 I	Jul 2021 – Jun 2022
No. of 'Stop and Search'	2,922	1,105
No. of vehicles checked	134,854	16,994
No. of Contraventions	1,967	557

#### Source: SMF

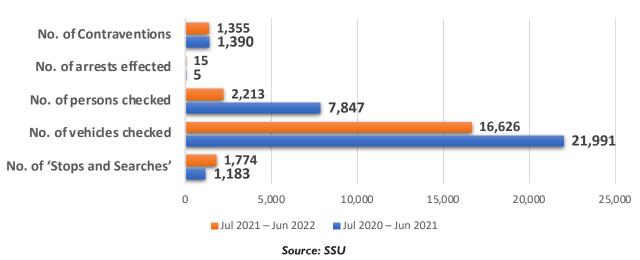
(ii) During the same period, the number of operations conducted was as follows:

Type of Operations	Jul 2020 – Jun 202 I	Jul 2021 – Jun 2022
Search & Rescue	27	23
Removal of Obstructions	11	3
Bomb HOAX	I	3

Source: SMF

### 5.9.3.2 Involvement of Special Support Unit (SSU) in Force Operations

(i) The number of 'Stops and Searches' conducted (including VCPs, Road Blocks, patrols, etc.) by SSU is as follows:



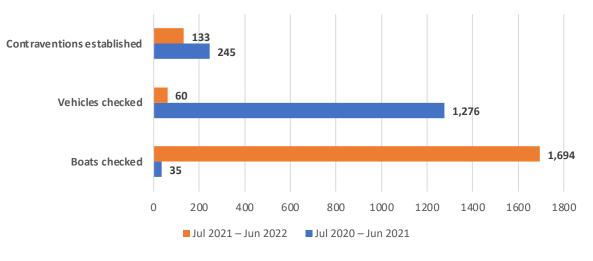
### **Stops and Searches Operations**

(ii) For the period July 2021 to June 2022, the SSU made **10** interventions in relation to disturbances and social disorders, **1,515** escorts of prisoners and **384** Joint Operations with ADSU/CID/MCIT personnel.

### 5.9.3.3 National Coast Guard (NCG) in support to Force Operations

The NCG has for mandate the surveillance of our EEZ and policing along our coastal line. It also carries out search & rescue operations as well as seaborne and airborne surveillance over our territorial waters.

(I) During the period under review, the number of operations conducted (inland & at sea) is as follows:



### **Operations conducted by NCG**



(ii) Details pertaining to seaborne surveillance conducted by NCG are as follows:

Seaborne operations	Jul 2020 – Jun 2021	Jul 202 I – Jun 2022
No. of seaborne surveillance	219	517
No. of hours ships underway for surveillance	2,429h27	4,084h4 l
No. of search and rescue operations	32	60
No. of checks of boats (pleasure craft, fishing boats, etc)	10,673	13,986
No. of checks of fishing vessels	589	303
No. of checks of merchant ships	20	09
No. of contraventions established	995	2,087
No. of drowning cases reported	12	16
No. of oil spill cases reported	04	03

Source: NCG

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### (iii) Details pertaining to airborne surveillance conducted by NCG are as follows:

Seaborne operations	Jul 2020 – Jun 2021	Jul 2021 – Jun 2022
No. of aerial surveillance	240	232
No. of flying hours for aerial surveillance	809h35	856h40
No. of search and rescue operations	15	01
No. of sighted boats (pleasure craft, fishing boats, etc)	3,981	4,424
No. of interrogated fishing vessels	473	459
No. of interrogated merchant ships	3,474	3,590
No. of Contraventions established	Nil	Nil

Source: NCG

(iv) NCG also conducted tourist enterprise licence checks, alcotest operations and speed checks on pleasure crafts. Details are as follows:

Tourist	: enterprise	Jul 2020 – Jun 202 I	Jul 2021 – Jun 2022
Tourist Enterprise	No. of Operations	04	10
Licence Check	No. of Contraventions	Nil	Nil
Alcotest over	No. of Operations	08	12
skippers	No. of Contraventions	Nil	Nil
Speed Checks at	No. of Operations	06	429
sea	No. of Contraventions	04	49

Source: NCG

### 5.9.3.4 Police Helicopter Squadron (PHS) in support to Force Operations

PHS has for mandate to carry out operations over mainland Mauritius, surrounding islets, its dependencies, adjacent coastal areas and related EEZ, extending up to 50-60 nautical miles for Fennec and 90 nautical miles for Dhruv helicopter from the coastline.

(i) For the period July 2021 to June 2022, PHS provided aerial support to divisional policing as follows:

Aerial support	Jul 2020 – Jun 202 I	Jul 2021 – Jun 2022
No. of aerial surveillance conducted	15	22
No. of flying hrs for aerial surveillance	25:55hrs	34:55
No. of Search & Rescue (SAR) Mission Conducted	56	21
No. of flying hrs towards SAR mission	54:25hrs	23.35

### (i) **Operations**

The Squadron has been actively involved in its allocated tasks and has made 947 sorties for a total of 1046:10 hrs from July 2021 to June 2022. Noteworthy achievements are listed below:-

### (a) Grounding of MV Wakashio

124 sorties/39:20 hrs were flown towards grounding of MV Wakashio.

## (b) Grounding of Taiwanese Ships FV Wen Hung Dar 168, Maan Yu Feng No. 1 & Maan Yu Feng No. 168

168 sorties/146:10 hrs were flown towards grounding/salvage ops of three Taiwanese Ships at Pte Aux Sables.

### (c) Interception of Suspected Vessels

06 sorties/09:25 hrs were flown towards interception of suspected vessels, in joint collaboration with other Police units.

### (d) Integrated Training and SIMEX with other Police Units

The Squadron was actively involved in integrated training with the other arms of the Mauritius Police Force. Squadron flew 20 sorties/21:30 hrs while training with SMF, GIPM, DRU, NCG, MARCOSS during this period.

### (e) Joint Operations with ADSU

The Squadron flew extensively in support of ADSU over the island. A total of 107 sorties/ 184:15 hrs were carried out, with 22,063 Gandia plants uprooted. Squadron was instrumental in the apprehension of drugs worth Rs33M on board a boat off Le Morne in March 2022.

### (f) Coastal Surveillance

Surveillance of Exclusive Economic Zone-Coastal Surveillance amounting to 22 sorties / 34:55 hrs was carried out in support of the NCG.

### (g) Casualty Evacuations and Search & Rescue Operations

07 Casualty Evacuation missions were undertaken in 06:15 hrs of flying and 21 Search and Rescue missions for 23:35 hrs were flown.

### (h) Commercial Area Recce

Commercial Flights amounting to 14 sorties/21:25 hrs were carried out on salary day to prevent larceny/burglary at banks and commercial shopping centres.

### (i) Parastatal Agencies

29 sorties/43:00 hrs were flown towards Parastatal agencies like National Park & Conservation Service, Mauritius Wildlife Foundation. This included transfer of 186 passengers and airlifting of 11,713 kg of materials.

### (j) Miscellaneous

429 sorties/522:35 hrs were flown towards Traffic Recce, Beach Patrol, NCG turn over, etc.., and training of pilots.

### (ii) <u>Maintenance</u>

Maintenance of aircraft is an essential activity for the Police Helicopter Squadron. While undertaking all the national tasks assigned to the squadron, PHS has achieved a total percentage serviceability of 84.03% for the period of July 2021 to June 2022. It is to be noted that Fennec helicopter has been sent for 12 years inspection in May 2022 and isn't accounted for in the percentage serviceability for the month of May and June 2022.

### (iii) Induction of New Technicians

Eight new technicians were posted to the Squadron in June 2022.

### 5.9.3.5 Emergency Response Service (ERS) in support to Force Operations

The number of operations conducted and number of contraventions established by ERS for the period under review is as follows:

ERS Operations	No. of Checks/ Operations	No. of Contraventions
Licensed Premises	2,260	721
Auto/ Moto Check	132,279	17,404
Vehicles Check	336,614	51,378
Wheel Clamp	310	3,574
Speed Checks (Hand Held Speed Detector)		4,218
Tourist Enterprises Licensed	11,990	139

Source: ERS HQ

### 5.9.3.6 Police de l'Environnement (PE) in support to Force Operations

(i) The number of complaints reported to the Police de l'Environnement (PE) is as follows:

No. of complaints	Jul 202 I – Jun 2022
Reported	5,140
Solved	5,03 I
Under enquiry	109
Attended and Monitored	8,692

	Source:	Police	de	<b>l'Environnement</b>
--	---------	--------	----	------------------------

- (ii) The number of contraventions established by Police de l`Environnement is 3,078.
- (iii) The Police de l`Environnement also issued Eyesore Abatement Notices and Heavy Smoke Notices as follows:

Type of Operations Conducted	Jul 2021 – Jun 2022
Noise Monitoring	5,546
Eyesore Abatement Notices issued	125
Heavy Smoke Notices	179

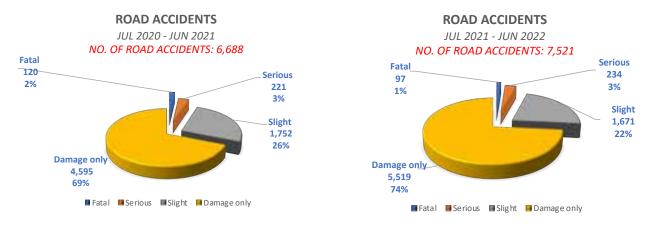
Source: Police de l'Environnement

### 5.10 Road Safety

One of the main responsibilities of the Police is to ensure safety and security of all road users through frequent patrol, vehicle stop and check, enforcement and sensitisation.

### 5.10.1 Road Accident Toll

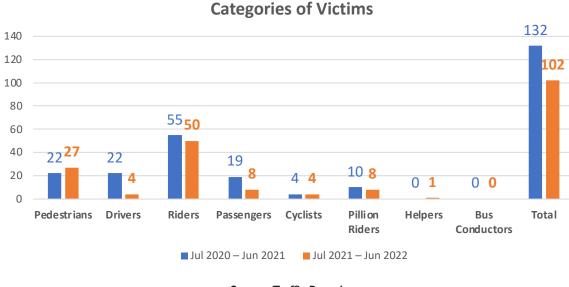
The different types of road accidents reported to the Police during the financial years July 2021 - June 2022 are as follows:





### 5.10.2 Analysis of Fatal Road Accidents

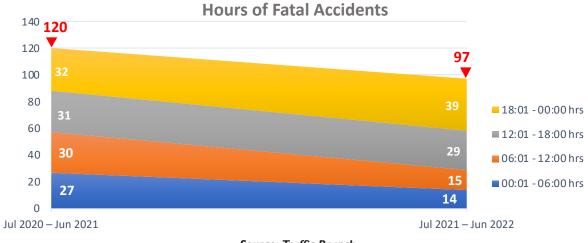
An analysis of Fatal Road Accidents for financial year 2021 - 2022 is given below:



### (i) Categories of Victims:

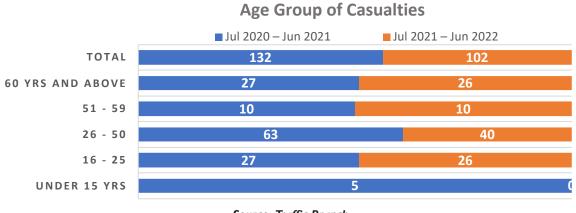


Out of 97 fatal road accidents, riders remain the most vulnerable group of road users and represent 49% of the total number of victims killed.

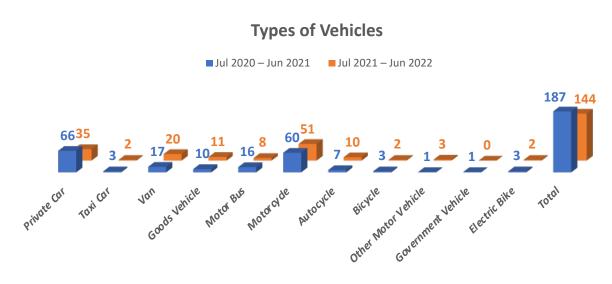


### (ii) The Hours during which the Accidents occurred

Source: Traffic Branch







### (iv) Types of Vehicles involved in the Fatal Road Accidents



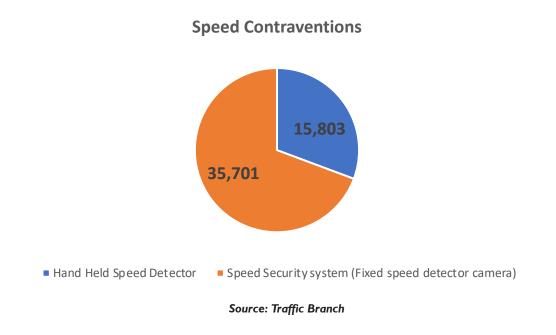
It is to be noted that, for period July 2021 - June 2022, 51 Motorcycles were involved in fatal road accidents, as well as two electric bikes were also involved.

### 5.10.3 Road Traffic Contraventions

The total number of road traffic contraventions established by the Police for the period July 2021 to June 2022 is **94,311**.

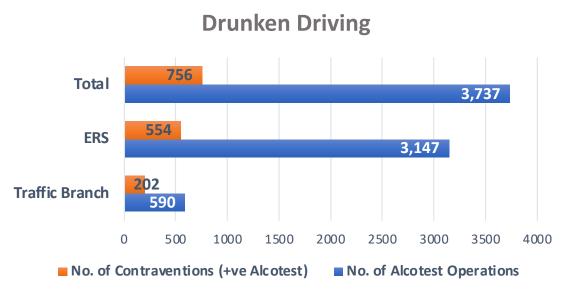
### 5.10.4 Speed Checks

For period July 2021 - June 2022, the Traffic Branch established a total of 51,504 speed contraventions as follows:



### 5.10.5 Drunken Driving – Traffic and ERS

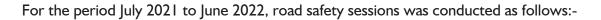
The number of drunken driving contraventions (established as positive alcotests by both the ERS and Traffic Branch) for the period July 2021 - June 2022 is as follows:

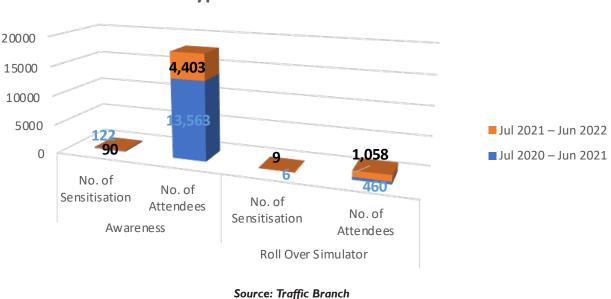


Source: Traffic Branch/ ERS

### 5.10.6 Road Safety Campaign

The Traffic Branch has continuously through its daily 'Info Route' programme on radios informed the public about the prevailing situation on our roads and at the same time sensitizing them on road safety. The Traffic Branch delivered lectures on road safety to various categories of road users (students, senior citizens, professional drivers, etc.). As part of its campaign, a Roll Over Simulator was introduced in April 2013 and used during exhibitions to sensitise members of the public.





**Type of Awareness** 

### 5.10.7 Emergency Response Service (ERS) in support to Road Safety

A dedicated Team known as ERS Transport Squad was put up under the aegis of OC ERS/ PDT since 18<sup>th</sup> February 2018 with aim to providing a first-line emergency Response at ground to all public transport providers and other road users island-wide.

(i) During the financial year July 2021 - June 2022, ERS contributed immensely towards road safety. It checked 336,614 vehicles and established 51,378 contraventions. Some 554 drivers were positively Alco-tested.

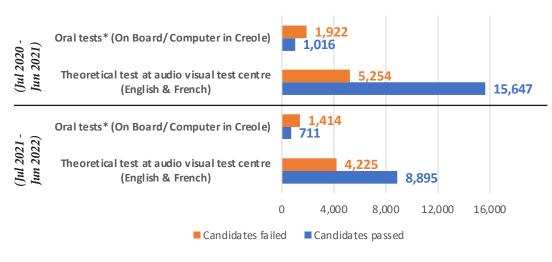
(ii) ERS placed 3,574 Wheel Clamp for parking offences during the period July 2021 to June 2022.

### 5.10.8 Driving Test - Practical and Oral

The Traffic Branch is the competent authority to conduct oral and practical tests for motor vehicles.

(i) Oral test for obtaining a provisional driving licence

The types of oral tests conducted with success/failure for the obtention of a provisional driving licence are as follows:

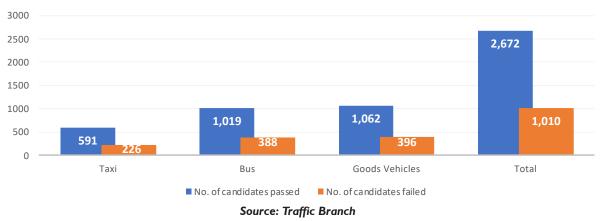






- Note: Since 03.11.2017, the Traffic Branch has started an oral computer test in creole. The candidates who opt for Oral Board in creole are mostly those with low educational background. To ensure fairness, a candidate should be tested at least once on the computer based system before he/she is authorized to opt for Oral Board in creole.
- (ii) Oral test (Category-wise) for the obtention of a competent driving licence

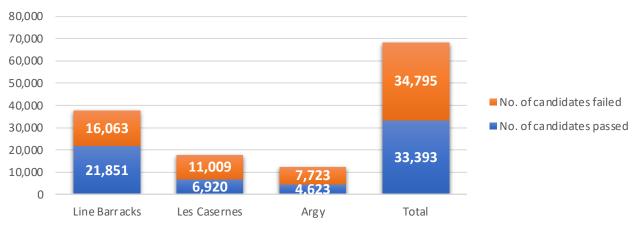
The types of oral tests conducted with success/failure for the obtention of a competent driving licence are as follows:



### Oral Test (Competent driving licence)

### (iii) Practical (Overall) by Examination Centres

The overall driving test conducted for the financial year July 2021 - June 2022 for all types of vehicles at the different examination centres are as follows:

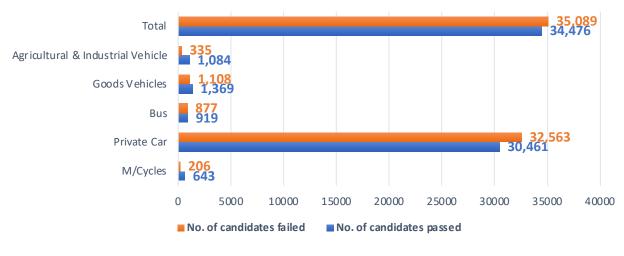


### **Driving Test Conducted (Overall)**



(iv) Practical (Category-wise)

The overall success/failure by category for the period July 2021 - June 2022 are as follows:



### **Driving Test Conducted (Category-wise)**

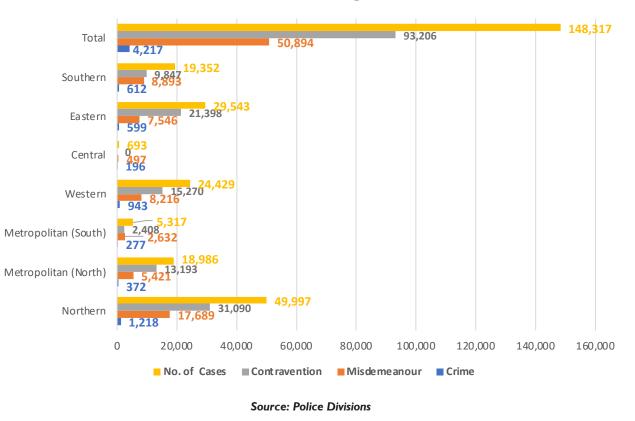
### Source: Traffic Branch

### 5.11 Police Enquiry

As regards Police enquiries, especially into criminal offences, emphasis has been laid on evidence-led investigation supported by scientific evidence, information technology and digital based fingerprint, amongst others.

### 5.11.1 Outstanding cases

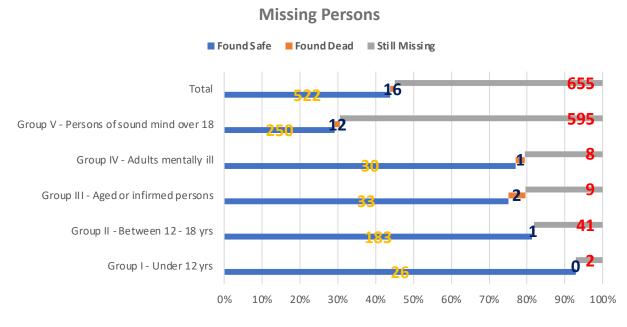
Division-wise number of outstanding cases as at 30<sup>th</sup> June 2022 is as follows:





### 5.11.2 Missing Persons

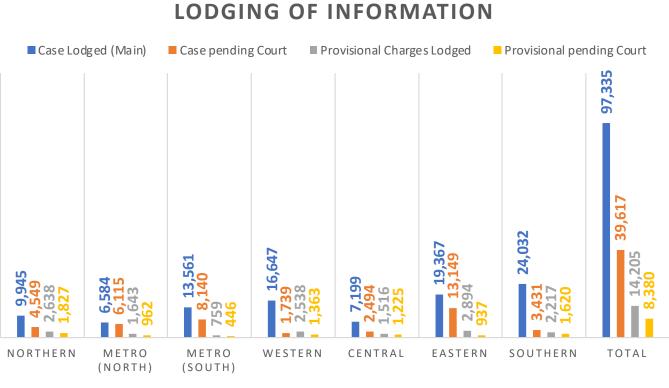
Details for the 1,193 cases of missing persons reported as at 30<sup>th</sup> June 2022 are as follows:





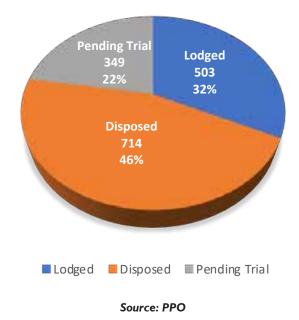
### 5.11.3 Lodging of Information

The number of information lodged before District Courts for the period July 2021 - June 2022 is as follows:



Source: Police Divisions

The status of information lodged before the Intermediate Court is as follows:

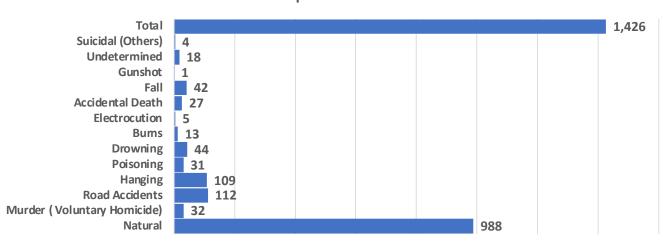


### No. of Information

NOTE: Before the Intermediate Court, there is unlimited number of counts under one information.

### 5.11.4 Support through Medico-Legal Examination

The services of the Police Medical Unit (PMU) are required in Police enquiries. A total of **1,426** autopsies was performed for the period July 2021 to June 2022, with cause of death, as follows:

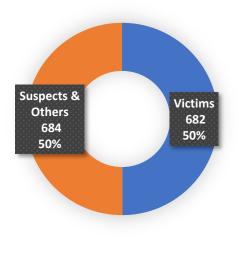


**Autopsies Performed** 

Source: Police Medical Unit

### 5.11.5 Support through Clinical Examination

(i) For the period July 2021 to June 2022, a total of **1,366** medical examinations was conducted on victims and suspects for clinical evidence, as follows:

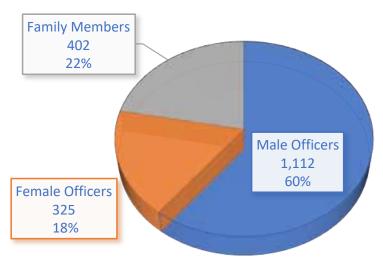


### **Medical Examination Conducted**

Source: Police Medical Unit

(ii) The Police Medical Unit (PMU) was also involved in the conduct of **1,705** medical check ups for the period July 2021 to June 2022, out of which 397 were related to attending overseas course and 88 to personnel aged 43-50 years.

(iii) For the period July 2021 to June 2022, the Police Psychologist posted to PMU, conducted a total of **1,839** Psychotherapeutic Counselling Sessions as follows:



### **PSYCHOTHERAPEUTIC COUNSELLING SESSIONS**

Source: Police Medical Unit

### 5.11.6 Support through Digital Evidence

(i) The Police IT Unit provides support to criminal investigation by attending to ICT related crime cases, collecting digital evidence and conducting forensic examinations. Their expertise was sought as follows:

### Types of Support provided





(ii) The IT Unit has for the period July 2021 to June 2022, set up Local Area Networks (LAN) and repaired computers as follows:

	Jul 202 I – Jun 2022
No. of Computer Network Set-Up (LAN)	209
No. of Computer/ laptop repaired	821

Source: IT Unit

### 5.11.7 Scientific Support

The SOCO is an important arm in criminal investigation. They examine crime scenes and provide the services of draughtsmen and photographers. The number of cases attended to, by SOCO is as follows:

Scientific Support		Jul 202 I – Jun 2022
No. of cases attended		2,900
Nie of energy where	Fingerprints left at CRO	873
No. of cases where	Forensic exhibits left at FSL	590

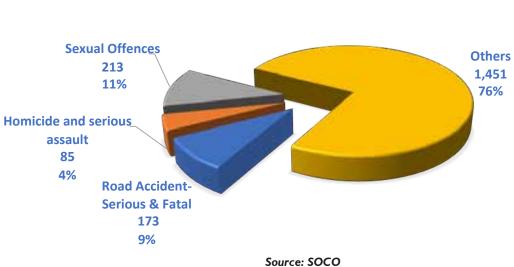
Source: SOCO

### 5.11.8 Draughtsman Support

A total of **1,286** cases were attended to, by draughtsman during the period July 2021 to June 2022, out of which 17 were for Serious Road Accident and 136 for Fatal Road Accident.

### 5.11.9 Photographic Support

(i) As far as Photographic Support is concerned, the Police Photographers attended to a total of 1,992 cases in relation to police enquiries. The breakdown is as follows:



### **PHOTOGRAPHIC SUPPORT**

The handwriting section help to prove whether accused/suspect has tampered with and/or falsified a document. The number of cases and exhibits received for analysis at Handwriting Examiners' Section (CCID) is as follows:

Handwriting	Support	Jul 2020 – Jun 202 I	Jul 202 I – Jun 2022
No. of cases receiv	ed	211	175
No. of exhibits exa	mined	2,092	2,565
	Positive	130	102
Result of Analysis	Negative	70	55
	Helpful	11	188
No. of cases attend	ed	-	347

Source: Handwriting Section, CCID

### 5.11.11 Support to Investigation – Processing of Fingerprints

The Crime Records Office (CRO), stores data (Fingerprintable Offences and Non Fingerprintable Offences) in the Criminal Attribute Database (CADB). For the period July 2021 to June 2022, CRO has process the following fingerprints:

	Jul 2021 – Jun 2022
Detection through Fingerprint search	97
Sets of Fingerprints Slips ( PF 19 & 20) Submitted	2835
Fingerprints traced on the Fingerprintable Records	302
Ten Digits Fingerprint( Pf 19 & 20) submitted electronically by the seven Remote Query Work Stations including Rodrigues for Processing	4868
Fingerprints Slips ( convictions) have been submitted by the different Prosecutors Office	9873
Fingerprints Slips for the first time Offenders is Included In the total Convictions	2799
Convictions for Fingerprintable Offences (FO) were recorded in CADB system	9873
Convictions for Non Fingerprintable Offences (NFO) were record ed in CADB system	14,454
For Character of Certificate issued	92274
For PHQ, PSC, ICAC, NTA, Character of Certificate	105310
HC Dockets (PF 39 ) created	1491
No. of persons who have been convicted and are under Police Supervision and (PF 16) Created	212

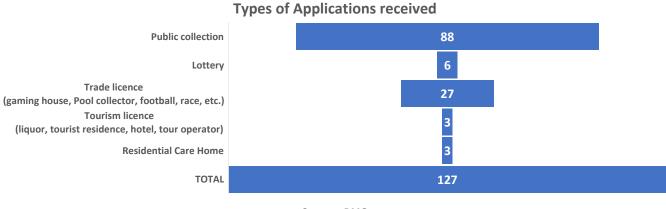
Source: CRO

### 5.12 Administration

### 5.12.1 Police Headquarters

### (i) Applications

The following applications were received at the Police Headquarters (PHQ) for enquiries during the period July 2021 to June 2022:-





### (ii) Petition

The number of applications for enquiry into petitions received is as follows:-

Applications received for enquiry		Jul 2021 – Jun 2022
	Marriage	03
Rectification in Act of	Birth	23
	Death	H
Change of Name		238
	Birth	55
Tardy Declaration of	Death	9
Remission of	Sentence/ fine	3
Remission of	Bail	-
Free pardon		586
Restoration of Driving Licence		2
TOTAL		591

Source: PHQ

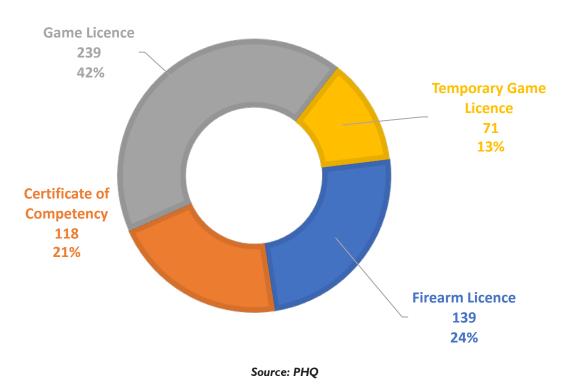
### (iii) Police Assistance

The number of applications received from July 2021 to June 2022 is as follows:-

Applications received for		Jul 2021 – Jun 2022
Police Assistance		1938
Holding of public gathering		172
Transit of firearm for use by private security agencies on board	Transit (Disembarked)	148
commercial vessel transiting in piracy prone region.	Release (Embarked)	140
TOTAL		2,398

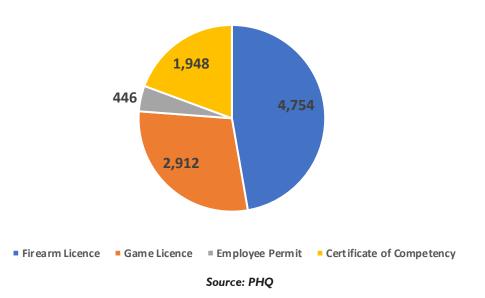
### (iv) Firearm

For the period under review, out of 139 new applications received for Firearm Licence, 105 received the licence. The number of new applications received for the issue of firearm licences and relevant certificates is as follows:-



TYPES OF NEW APPLICATIONS RECEIVED

The different types of licences renewed for the period under review is as follows:-



**Types of Licence Renewed** 

### 5.12.2 Police Information & Operations Room (PIOR)

PIOR moved from Line Barracks, Port Louis to Ebene Cybercity in Shri Atal Bihari Vajpayee Tower on 19 August 2019 and it also hosts the Main Command and Control Centre for monitoring of Safe City cameras. Below is the outcome of activities conducted by the PIOR/ MCCC:

Activities		Jul 202 I – Jun 2022
No. of request received through	999	12,073
	148	8,437
	Hotlines	١,639
	LESPWAR APP	357
No. of request attended to within 15 mins		19,935
No. of cases detected through CCTV footage (Safe City Camera, etc.)		66
No. of cases elucidated through viewing of CCTV footage		326

Source: PHQ

### 5.12.3 Passport and Immigration Office (PIO)

PIO works under the aegis of the Prime Minister's Office and the Commissioner of Police. PIO has been equipped with video surveillance at risk areas and has also successfully gone through the transition of its Quality Management System from 2008 version to 2015 version since June 2018.

### (i) Passports

During the period July 2021 to June 2022, PIO issued passports and related documents as follows:

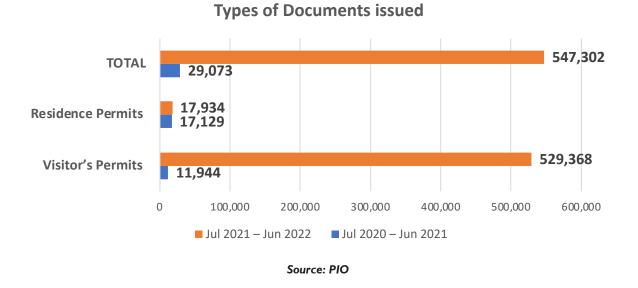


### TYPES OF DOCUMENTS ISSUED

Source: PIO

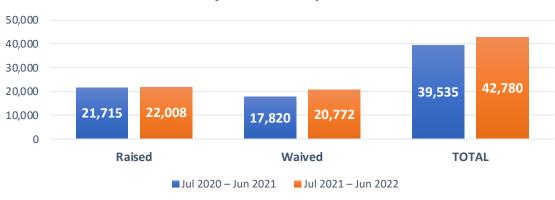
### (ii) Visitor's and Residence Permits

The number of Visitors' and Residence Permits issued for the period July 2021 to June 2022 is as follows:



### (iii) Objection to Departure

The number of Objections to Departure raised and waived for the period July 2021 to June 2022 is as follows:



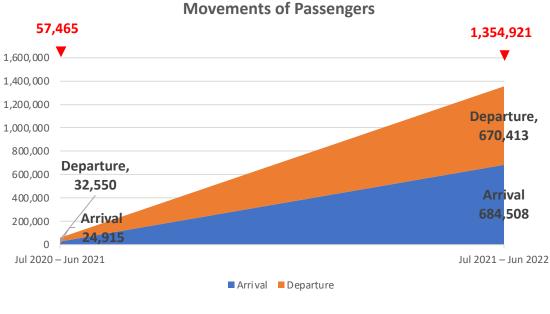
### **Objection to Departure**

Source: PIO

## Annual Report 2021 - 2022

### (iv) Movement of Passengers

During the period July 2021 to June 2022, the Immigration Control Officers attended to arrivals and departures as follows:-



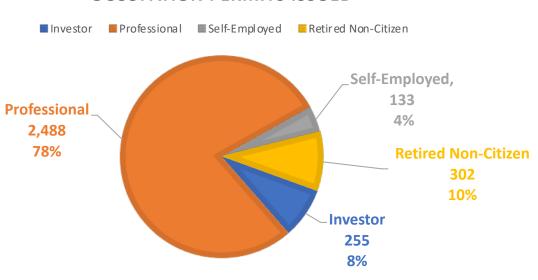


### (v) Repatriation

391 Foreign nationals were repatriated to their country of origin and 95 Citizens of Mauritius were repatriated from foreign countries during the period July 2020 to June 2021.

### (vi) Occupation Permits

Since 2006, PIO issues Occupation Permits to Investors, Professionals, Self-Employed and Retired Non-Citizens. The number of such permits delivered for the period July 2021 to June 2022 is as follows:-

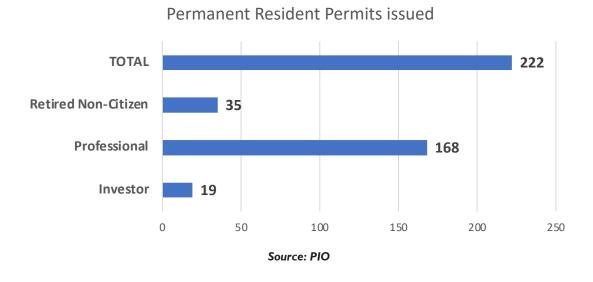


### **OCCUPATION PERMITS ISSUED**

Source: PIO

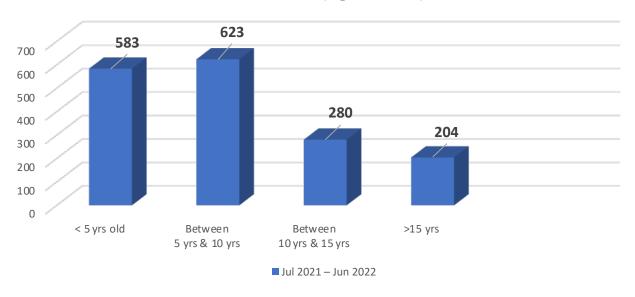
### (vii) Permanent Resident Permits

As from 09<sup>th</sup> April 2012, PIO also issues Permanent Resident Permits to Investors, Professionals, Self-Employed and Retired Non-Citizens. The number of such permits delivered is as follows:-



### 5.12.4 Transport

(i) As at 30<sup>th</sup> June 2022, the Police fleet comprised 1,690 Police vehicles, excluding 236 which were awaiting disposal by a Board of Survey and 5 motorcycles have been reported stolen. The age bracket of the fleet of vehicles is as follows:



### Vehicle Fleet (Age Bracket)

A total of 1,206 vehicles is under the age of 10 years representing a 71.4% of the total number of road-worthy vehicles in the Force. Number of vehicles with age, type etc.. is put up at <u>Annex E & F</u>.

Source: TGR

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(ii) During the period July 2021 to June 2022, 35 vehicles were acquired and 247 vehicles were disposed. Details are put up at <u>Annex G & H</u>.

(iii) Fuel consumption by Police vehicles

For the period under review, 26,066,425 Km was covered by Police vehicles on policing operations, patrols, etc.., whilst vehicles allotted to SMF run 2,149,620 Km. Details are as follows:-

(a) Transport Guard Room Vehicles

Fuel consumption/ Km run	Jul 202 I – Jun 2022
Km run by Police vehicles	26,066,425 Km
Fuel consumed (L)	2,531,189.5 L
Average fuel consumption	10.3 Km/L
Cost	Rs. 324,605,386.73

### Source: TGR

### (b) SMF vehicles

Fuel consumption/Km run	Jul 202 I – Jun 2022
Km run by SMF vehicles	I,7II,224 Km
Fuel consumed (L)	240,246
Average fuel consumption	7.1
(ii) Others (Motor boats, generators, L/Movers, C/saw, etc)	9,053
Fuel consumed (L)	249,299
Cost	Rs. 10,383,688.00

Source: SMF

### 5.13 Technical Assistance

### 5.13.1 Police Communication Branch

### (i) Electrical

The types and different interventions/ assistance made during the period July 2021 to June 2022:-

Electrical Interventions	Jul 202 I – Jun 2022
Request Received	1100
Survey Conducted	450
Electrical Repairs/Installation Works	900
Electronic Devices Repaired/Appliances	200
Water Pump Issues	25
Generator Breakdown/Servicing	140

### (ii) CCTV

The types and different interventions/ assistance made during the period July 2021 to June 2022:-

CCTV Interventions	Jul 202 I – Jun 2022
CCTV Project in progress	12
Request for Additional Cameras	4
Commissioning Conducted	5
No. of Cameras Removed: i. Port Louis – 67 ii. Grand Bay – 45 iii. Flic En Flac - 31 iv. Quatre Bornes - 19	162
Intervention/ maintenance on Line Barrack CCTV System	62
Sampling UAT for IVS Part A - 180 Sampling UAT for IVS Part B - 180	360

#### Source: Comms

### (iii) Radio

The types and different interventions/ assistance made during the period July 2021 to June 2022:-

Radio Interventions	Jul 202 I – Jun 2022
EP 820 Fault Attended	290
EV 750 Fault Attended	40
Old ZTE BTS Decommissioned	25
Old ZTE BTS Dismantled	5
Radio Field/ Optimization Tests Performed	9
Group Configuration Requests Attended	23
Survey for Static Radio Installation	148
Static Radio User Acceptance Tests Performed	141
Repeater Stations (eNode B) User Acceptance Tests Performed	45
Delivering Lectures on eLTE Components	2

#### Source: Comms

### (iv) Public Address and Court Viewing

The different assistance made during the period July 2021 to June 2022:-

Assistance	Jul 202 I – Jun 2022
Public Address System	75
Court Viewing	35

Source: Comms

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### (iv) Assessment of Quotations for Repairs

The types and different interventions/ assistance made during the period July 2021 to June 2022:-

Electrical Interventions	Jul 202 I – Jun 2022
Electrical items	20
UPS and Generator	25
Fax Machines, Photocopy Machines & TV	100

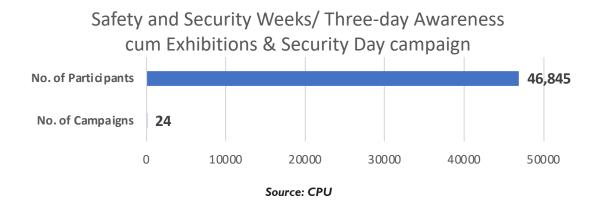
Source: Comms

### 5.14 Awareness Campaign

### 5.14.1 Community Policing

Policing with the people for the people are the basic element for collaboration to ensure public satisfaction. To this end, Police has prioritised on the 4 levels of community policing and details of the different levels is placed at <u>Annex I</u>.

(i) The Crime Prevention Unit (CPU) carried out Safety and Security Weeks/ three-day Awareness cum Exhibitions & Security Day campaign as follows:



(ii) CPU has also conducted crime prevention sessions at various schools and with community and business representatives. The details are as follows:-

Crime prevention sessions conducted with		Jul 2021 – Jun 2022
Primary Schools	Sessions	89
	Participants	9,200
Business Security	Sessions	235
	Participants	3,323
Others	Sessions	1,919
	Participants	80,974
No of talks/ Seminars conducted		2,243
No of Atte	endees	93,497

Source: CPU

### Mauritius Police Force ......

The number of victims visited by personnel of CPU during the period July 2021 to June 2022 (iii) is **1,310**.

The Brigade Pour La Protection De La Famille (BPF) conducted sensitisation sessions as (iv) follows:-

Sensitization, talks/seminars conducted			Jul 2021 – Jun 2022
	Primary Schools	Sessions	173
		Participants	5,699
	Secondary Schools	Sessions	197
Target Audience		Participants	9,001
Social Welfare Centres,		Sessions	50
	Social Welfare Centres, etc.	Participants	2,698
No of talks/ Seminars conducted		420	
No of Attendees		17,398	

Source: BPF

With a view to protecting spouses from Domestic Violence, BPF made a total of 1,303 (v) applications (Protection, Occupation and Tenancy Orders) to Courts as follows:



Types of Orders Applied

Assistance and counselling services were provided by BPF as follows: (vi)

Request attended & Counselling provided for		Jul 202 I – Jun 2022
Child Abuse	Male	26
	Female	163
Elderly Abuse	Male	127
	Female	309
Domestic Violence	Male	633
	Female	2,533
Tota		3,791

### Annual Report 2021 - 2022

(vii) Lectures/ Awareness/ Sensitisations delivered by ADSU personnel are as follows:

Lectures/ Awareness/ Sensitisations		Jul 202 I – Jun 2022
<b>T</b> ( <b>A I</b> )	Primary Schools	5
	Secondary Schools	69
Target Audience	Tertiary	3
	Others	130
No. of talks/ Seminars conducted		207
No. of Attendees		14,055

Source: ADSU

(viii) The NCG also conducted talks/ awareness campaigns/ sensitisations among member of the public as follows:

Talks/ awareness/ sensitisations		Jul 202 I – Jun 2022
Target audience	Primary Schools	09
	Business Sector	02
	Others	13
No. of talks/ Seminars conducted		10,932
No. of Attendees		53,962

Source: NCG

## 6.1 Budget Speech 2021 - 2022

The undermentioned projects were outlined in the budget speech 2021 - 2022. Their status are as hereunder:

Sno.	Projects	Status	
I	Construction of Metropolitan North Police Divisional Headquarters	Completed and inaugurated on 19.01.2022.	
2	Construction of Poudre D'Or NCG Post	Completed and inaugurated on 10.03.2022.	
3	Acquisition of One Dornier Aircraft MPCG5	Acquired & commissioned on 27.04.2022.	
4	Construction of Regional Detention Centre at Piton	Construction completed. Installation of CCTV cameras is actually in progress.	
5	Modernise Fleet of vehicles – Acquisition of Vehicles (Police)	Acquired 17 Sedan cars, 33 Hatchback cars, 5 Microbus, Minibus, 1 Alcohol Caravan, 10 (2x4) vehicles.	
6	Modernise Fleet of vehicles – Acquisition of Vehicles (ADSU)	Acquired 3 Sedan cars & 2 Hatchback cars.	
7	Safe City Project	98 % completed.	
8	Drones	Relaunching of Tender Procedures.	
9	Acquisition of Advanced Light Helicopter (Dhruv BM 311)	Expected delivery by May 2023.	
10	Acquisition of High Speed Boats	Expected delivery of 2 boats by January 2023 and delivery of another 4 boats by May 2024.	
11	Automated Fingerprint Identification System	Relaunching in progress.	

## 7. Status on Implementations of Key Actions/ KPI

## 7.1 Reporting period: July 2021 to June 2022

Outco	me	Outcome Indicator	Target 2021/22	Achievement as at 30 June 2022	Remarks
Enhanced sec safety in the		Crime Rate (per thousand population)	< 3.36	3.69	Crime Rate for Financial Year July 2021 to June 2022 - Island of Mauritius is 3.69

Vote 2-5 Police Service

Delivery Unit	Main Service	Key Performance Indicator	Target 2021/22	Achievement as at 30 June 2022	Remarks
Police Divisions	Control and Prevention	Percentage reduction in number of reported cases of Larceny with aggravating circumstances	12%	6.89%	The number of reported cases of Larceny with aggravating Circumstances during financial year July 2020 to June 2021 was 1841 Cases whilst the number is 1968 during the Financial Year July 2021 to June 2022 with an increase of 6.89 %. The period of Financial Year July 2020 to June 2021 was under Covid restrictions
Crime Prevention	Prevention of Crime	Detection rate in reported cases of crimes	56%	Number of Reported Crimes for period July 2021 to June 2022 is 4503.Number of Cases detected is 2724 cases showing detection percentage of 60.5%	Number of Reported Crimes for period July 2021 to June 2022 is 4503. Number of Cases detected is 2724 cases showing detection percentage of 60.5%
Traffic Branch	Improve safety and security of road users	Number of road traffic operations in relation to speeding, use of mobile phone and drunk driving	645	590	
ADSU of drugs		Percentage of drug related operations resulting in arrest and seizure	79%	72.30%	

## 8. Risk Management, Citizen Oriented Initiatives & Good Governance

The Mauritius Police Force remains guided by the principles of impartiality, integrity, transparency and accountability, which should not only permeate the organisation culture but also characterises all dealings with its customers.

The Police Officer's Ethics Guide, which has been worked out in collaboration with Transparency International, is still valid and constitutes an essential tool which will assist the Mauritius Police in maintaining a higher standard of policing by reducing unprofessional / unethical behaviour in the organisation.

It focuses on topical issues such as integrity, non-discrimination and self-discipline which are all critical to the Mauritius Police Force.

The community needs Police officers to ward off instability or chaos within the society. It needs a Police that can be trusted. The majority of Police Officers want that too. Negative publicity undermines the morale of those who are committed to their mission.

And for that, there is no secret: Integrity in leadership, commitment at all levels and discipline.

In that context, the Mauritius Police Force in collaboration with Transparency Mauritius, launched a Ethics Guide for Police Officers on 24 October 2018.

## 9. Implementation Plan - Internal Audit & Director of Audit Comments

## 9.1 Internal Audit Report 2021 - 2022

For the Financial Year 2021/2022, Internal Audit Squad (IAS) planned 26 audits, with 1230 mandays available, to cover areas namely Asset Management, Service Delivery, Warehousing, Transport Management, Finance, Human Resource, Procurement and follow up of audits. This is represented in the chart below:

## **Planned Audits**

For the Financial Year 2021/2022, the IAS completed 18 planned audits with 299 recommendations and 2 assignments at the request of management as follows:

				No. of	Status of	Recomm.
SN	Project Name*	Project Number	Date Report	Recomm. made	Already Implemented	Not Yet Implemented
I	Accounts Receivable	ICC/POL/2021-22/4 / I	10/12/21	43	32	П
2	Procurement	ICC/POL/2021-22/90/3	6/01/22	5	5	-
3	Warehouses	ICC/POL/2021-22/ 68 /2	29/12/21	46	40	2
4 & 5	Follow Up ( 1st Quarter & 2nd Quarter )	ICC/POL/2021-2022/ FA/354/2	18/02/22	-	-	-
6	Communication Branch	ICC/POL/2021-22/130 /4	12/04/22	20	-	-
7	Asset Management - SMF	ICC/POL/2021-2022/ 242/ 9	12/05/22	28	-	-
8	Transport Management - SMF	ICC/POL/2021-22/166/5	8/03/22	23	23	-
9	Police Dog Unit	ICC/POL/2021-2022/292/11	-	28	-	-
10	Transport Management - DHQ	ICC/POL/2021-22/184/7	4/04/22	5	5	-
П	Accounts Payable	ICC/POL/2021-22/189/7	27/04/22	4	5	-
12	Allowances	ICC/POL/2021-22/179/6	28/04/22	6	4	2
3 &  4	Follow Up ( 3rd Quarter & 4th Quarter )	ICC/POL/2021-2022/ FA/197/1	18/02/22	-	-	-
15	Contract Management	ICC/POL/2021-22/PA303/12	23/07/22	15	-	-
16	Police Band	ICC/POL/2021-22/PA316/14	30/06/22	44	-	-
17	PTS Beau Bassin	ICC/POL/2021-22/290/10	-	24	-	-
18	I 8Compensation of Employees - SalariesICC/POL/2021-22/306/1320/7/2		20/7/22	6	-	-
	т	297	114	15		

## **Unplanned Audits**

				No. of	Status of Recomm.	
SN	Project Name*	Project Number	Date Report	Recomm. made	Already Implemented	Not Yet Implemented
I	Assignment - SMF	ICC/POL/2021-21/ Ass/91 / I	10/7/21	10	-	-
2	Auction Sale	ICC/POL/2021-21/Ass / 116/2	10/15/21	2	-	-
	то	DTAL	12	-	-	

Source: IAS

## Follow Up Audit

IAS also performed follow-up work on 24 audit reports issued during the year to monitor whether management's plans of action have been effectively implemented. Status reports were issued to management.

## **Overall Achievement**

An overview on the achievement and performance is as follows:

The internal audit exercises were performed as per the approved Annual Internal Audit Plan 2021/ 2022, whereby audit was planned for 26 auditable areas and Squad has achieved 69% of the plan.

Follow up exercise was carried out on 252 agreed recommendations relating to 24 reports issued. Favourable results were noted since 89% of agreed recommendations were implemented

# 9.2 Audit Report 2021 - 2022

Sno	Issues (Report Ref)	DOA Comments	Proposed Measures	Unit/ Agencies Responsible	Status of Implementatio	Actions Taken/ on Date
	NAO/CG/ POL/452/24 Interdicted Officers Lengthy Process To Settle Cases	Alleged Serious Offences Committed by the Interdicted Officers 80% of these offences related to crimes. - More than 50 % of Cases still under enquiry which include some cases which dated prior to year 2015. This is contrary to instruction issued in CP's Circular No.3 of 2020 which required Police enquiries to be completed within the least possible delay. The interdicted officers have been remunerated for six years while not providing any service.	An Inter-Ministerial Committee was set up to inter-alias consider the setting up of a fast-track Mechanism to expedite disciplinary proceedings against Police Officers, who constitute the bulk of Interdicted Officers. - Police Service was not solely responsible for failure of this measure as many departments were involved from interdiction to determination of the case. The duration of interdiction is determined by a chain of authority.	Human Resource Division	up a dedicated chairmanship to and proposed s counter bottlend in so far as Poli to office of th Prosecutions an concerned. Number of Politicas at 25 July 202 Number of case Officer is involve <b>No. of Inter- dicted Police</b> <b>Officers</b> 120 20 4 20 4 2 1 <b>TOTAL = 147</b> - Out of the 18 already been lock - The breakdow cases are as follow - The breakdow cases are as follow - 73 are still und - 37 submitted to 07 have been Police Officers we dismissed are as	as in which each Police ad Number of cases in which each Police Officer is interdicted One (1) Case (1 x 120 = 120) Two (2) Cases (2 x 20 = 40) Three (3) Cases (3 x 4 = 12) Four (4) Cases (4 x 2 = 8) Five (5) Cases (5 x 1 = 5) TOTAL = 185 5 cases, 68 cases have lged before the Court. In of the remaining 117 pows:

Sno	Issues (Report Ref)	DOA Comments	Proposed Measures	Unit/ Agencies Responsible	Status of Implementat		Taken/	
2	NAO/CG/ POL/458/43 Construction Of Division Headquarters – Project Management	Contract was awarded at a negotiated amount of sum Rs 108.7 million which is 18 per cent above revised project value.	The Central Procurement Board approved the award of the contract.	Project Coordinator	The Building v January 2022.	vas inaugurat	ed on I9th	
	Issues	Delay in handing over of site.	The delay was due to falling of trees and demolition of existing Quarters.					
		Building not yet handed as of November 2021 while extension of time approved up to August 2020.	The Ministry of National Infrastructure and Community Development being the contract manager is responsible for approval of extension of time.					
		lssues impacting on duration and cost of Project	MNI was responsible for the conception design and implementation of the project		A Circular wi implementatic stakeholders v responsibilities the completion reinforce mor accountability.	n program vill be attribu from the co n of the projuitoring proc	where all uted specific onception to ects so as to	
3	NAO/CG/ POL/453/25 SafeCity	As of October 2021 that is some 28 months after the initial expected	Delay caused by the following Installation of IVS	Comms. Branch	All seven Div Centres TM Operational.			
	Project – Not fully Operational	completion date, the deliverablesCamera on steel instead of existingwere not fully met.CEB poles as initially planaed	re deliverables instead of existing vere not fully met. CEB poles as initially	rables instead of existing		Main Agreement	Complete as of Oct 2021	Remarks
Two years     Relocation       After     Relocation       sites due to     proximity to       voltage CEI     Metro Expression	Relocation of some sites due to their proximity to high voltage CEB sites, Metro Express project and new projects		4,000 Intel- ligent Video Surveillance Cameras over 2000 sites.	3,898 Intelligent Video cameras over 1978 sites.	3,817 cameras operational and user Accep- tance tests in Progress.			
			being undertaken by Road Development Authority. Problem encountered by CEB to provide		300 Intelli- gent Traffic Surveillance Cameras over 75 sites.	158 cameras installed	Proce- dures ongoing for implemen- tation at 55 additional sites.	
			electrical supply to certain sites.					

Sno	Issues (Report Ref)	DOA Comments	Proposed Measures	Unit/ Agencies Responsible	Status of Actions Taken/ Implementation Date
4	NAO/CG/ POL/459/50 Deficiencies in Asset Management	A. CSRS Limited capacity for Operation of Maritime Coastal surveillance Radar System (CSRS). Obsolete Coastal Surveillance Radar System	NCG has sufficient means for surveillance such as Automatic Identification System, ships, and Aircrafts	CO NCG	Provision of a new CSRS under the Japanese Grant has already started with exchange of Gom and GoJ and subsequently signing of agent agreement. The NCG have an effective surveillance and a good picture of Maritime Domain Awareness System through AIS Surveillance obtained through satellite base AIS contracts further we have aerial patrol of EEZ and patrol within our lagoon.
		<ul> <li>B. High Maintenance Cost and Unserviceability of Helicopters.</li> <li>The Police helicopters Squadron was equipped with a fleet of six helicopters four had already serves for 34yrs only two helicopters has the ability to fly at night.</li> <li>C. APIS</li> </ul>	The case for new Advances light Helicopter was signed in Jan 2022 for US\$ 17.670 M	Police Helicopter Squadron	The new Advances light Helicopter is expected to be delivered in December 2022.
		Implementation of Advance Passenger Information and Passenger Name Record System (APIS) delayed due to Inadequate Planning.	The Project being of a complex nature, action have been taken to meet in operational exigencies.	PIO	Several Sub – Projects were including during customisation of the project APIS is operational.
		D. AFIS Procurement of Automatic Fingerprint Identification System (AFIS) not finalised since more than Three years	On 8th December 2021, the CIB was requested to confirm whether the same technologies as per the previous tender exercise could be used along with the same cost estimates to relaunch the bidding exercise.	CRO	The Project Request Form (PRF)has been finalised and referred on 27 April 2022 to the Secretary of Home Affairs respecting financial clearance from the Financial Secretary.

Sno	lssues (Report Ref)	DOA Comments	Proposed Measures	Unit/ Agencies Responsible	Status of Actions Taken/ Implementation Date
5	NAO/CG/ POL/450/50 Delay in Procurement Impacting on Service Delivery	Non compliance with PPO Directive - Procurement Lead Time Exceeded. Procurement delayed due to inadequate market survey technical specification inaccurate cost estimated in the following Procurement:- (A) Drone (B) Diesel Generator (C) Portable Drug Screening Devices	A Technical Committee at the level of the Police Headquarters has been set up to examine all aspects of specification cost estimate and appropriate market survey prior to launching of bid.	Tender Unit Technical Committee of PHQ	<ul> <li>(A) Aerial and submersible drones have already been procured and are in use.</li> <li>(B) The bids were responsive during the 4th bidding exercise and accordingly, the contract has been awarded.</li> <li>(C) After consultation with FSL Specifications were revised jointly by ADSU and FSL Bids was relaunched and the Devices have been procured.</li> </ul>

Sno	Issues (Report Ref)	DOA Comments	Proposed Measures	Unit/ Agencies Responsible	Status of Actions Taken/ Implementation Date
6	NAO/CG/ POL/454/26	Delayed Remittance of Collections			
	Inadequate Control over collections	Fees collected in respect of removal of wheel – clamps during period May 2019 to December 2020 at Souillac Police Station were remitted to the cash office of Southern DHQ on 12 October 2021 which is not in compliance with FMM which required prompt remittance of collections. Tardy Preparation of Bank Reconciliation - Bank Reconciliations in respect of Revenue Account were not prepared in a timely manner. Monthly reconciliations for the whole FY 2020 -2021 were prepared only in October 2021. - No evidence that the bank reconciliations were verified by an officer other than the preparer.	A Divisional order 5/2021 dated 23.11.21 was released to implement the existing Administrating Order No.24/2018 regarding procedures to follow for payment of fees and removal of wheel clamps keeping of records in IDR and DIC Corrective Measures have been taken to ensure that reconciliations are made on a monthly basis and verified by independently	Finance Section	Fees collected for removal of wheelclamps are promptly remitted by Station Clerk to the Cash Office of DHQ. Monthly Reconciliations of Revenue Account is being done and verified independently.

Sno	Issues (Report Ref)	DOA Comments	Proposed Measures	Unit/ Agencies Responsible	Status of Actions Taken/ Implementation Date
7	NAO/CG/ POL/454/26 Irregularity in Revenue Collection – Enquiry still ongoing after more that six years	The enquiry is still ongoing and the exact amount of collections not banked has not yet been determined	As advice by the office of the Director of Public Prosecutions, the services of the Internal Control Cadre were enlisted for verifications and analysis of documents to ascertain the total amount of revenue which has not been banked. Documents which were n the custody of ICAC have been taken over by the Enquiry Officers.	CCID Finance Section Internal Control Unit	Examinations of all documents pertaining to revenue collection for the period under investigations are being carried out by the Internal Cadre and on completion of this exercise the findings will be submitted to Office of the Director of Public Prosecutions for advice.

## 9.2 Audit Report 2021 - 2022

Once the report of the Director of Audit for Financial Year 2021-2022 is released, MPF will report on actions/measures being undertaken to address shortcomings mentioned in the report.

## PART III

# FINANCIAL PERFORMANCE

## **10.** Statement of Expenditure

## 10.1 Expenditure for Financial Year 2021-2022

Details of Expenditure	Rs		
Compensation of Employees	7,196,640,543		
Goods and Services	1,891,517,545		
Grants	2,781,686		
Social Benefits	300,000		
Other Expenses	11,789,800		
Acquisition of Non-Financial Assets	1,047,856,096		
Acquisition of Financial Assets	0		
Total	10,150,885,670		

## II. Statement of Revenue

## **11.1** Revenue for Financial Year 2021-2022

Total Revenue from Property Income, User Fees and other Sources is **Rs. 372,545,937.71.** Details are as follows:

Details	Rs
Conveyance	66,761,425.53
Game Licence	66,516,830.00
Accident Report Form Copy	101,120.00
Certificate Of Character	9,262,150.00
Driving Test	72,904,890.00
Firearm Licence	1,442,525.00
Helicopter & Aircraft Service	16,582,985.55
National Transport Authority	10,341,013.00
Occupation Permit	82,177,500.00
Passport Fees	33,045,117.50
Service Charge	3,4 0,38 . 3
Total	372,545,937.71

## PART IV

## WAY FORWARD

## 12. Trend and Challenges

#### 12.1 Threat Assessment

Mauritius Police Force has been entrusted with responsibilities of ensuring internal and external security of the nation. For this purpose MPF has been organised into various Police Divisions, Branches and specialist Units.

For any Police Force to discharge its responsibilities in the most efficient manner, it is vital that MPF continuously evaluates the challenges and threats that it faces in order to deal with them effectively. Being a professional body of troops, MPF carries out threat assessment of the country on a periodic basis to prepare itself for all challenges and threats in present and future.

The threats identified in the Threat Assessment having a high probability to impact on the safety and security of the country and well-being of its citizens are:

- ♦ Dangerous Drugs;
- ♦ Road Safety;
- Crime Involving Violence;
- Antisocial Behaviour Among Youngsters;
- ♦ Fraud and ICT Crime;
- Sexual Offences against Minors, and,
- Oomestic Violence.

## 13. Strategic Direction

## 13.1 Police Strategic Plan 2022 - 2025

In order to mitigate the above-mentioned threats, a Police Strategic Plan 2022 - 2025 has been launched on 19 January 2022 by the Hon. Prime Minister of the Republic of Mauritius in presence of the Commissioner of Police.

The Strategic Plan 2022 - 2025 lays down nine priorities which will be addressed during the next four years in order to take the organisation's effectiveness to new heights.

The nine priorities identified are:

- (I) Improving Service Delivery,
- (2) Reinforcing Community Safety and Partnership,
- (3) Tackling Serious, Organised and Transnational Crime,
- (4) Enhancing Investigative Capabilities,
- (5) Exploiting Technology in Policing,
- (6) Strengthening Human Resource Management,
- (7) Managing Disasters,
- (8) Building Sustainability and Resilience, and
- (9) Enhancing Morale and Motivation of Police Officers.

The plan is expected to produce results in short, medium and long term. The implementation timeline is at **Annex I**.

## 13.2 National Strategy and Action Plan on the Elimination of Gender-Based Violence

To address the existing gaps at the legislative, institutional and operational level on gender-based violence. It contains four main sub-strategies which are:

- (I) Change societal norms and believe that are against principles of gender equality and equity;
- (2) Priority support services for survivors while holding perpetrators accountable;
- (3) Identify and redress discriminatory practices that perpetrate gender-based violence; and,
- (4) Coordinated Monitoring and evaluation.

Police is the lead agency with Ministry of Health and Wellness on Sub-Strategy 2 and act as collaborator on the other sub-strategies.

# ANNEXES

Annex A

# **DESCRIPTION OF DIVISIONAL AREAS**

Division	Area	Population	Number of		Boundaries
	(Appr)	(Appr)	Station	Post	
Northern	326.3 Km²	290,000	13	01	Poste Lafayette - Pont Praslin - La Nicoliere - Riche Terre Rd - Saint Joseph St - Tombeau Bay - Le Goullet - Balaclava - Pointe aux Piment - Trou aux Biches - Grand Bay - Cap Malheureux - Grand Gaube - Poudre D'Or - Roche Noire.
Metropolitan (North)	42.7 Km <sup>2</sup>	150,000	6	-	Riche Terre Rd - St Joseph St - Royal Road Tombeau Bay - Nicolas Baudin St - NTR - Corderie St Desforges St - La Citadelle - Sebastopol St - Coline Monneron - Twin Priest Peaks - Military Rd - Carreau Lalo - Chitrakoot - Cite La Cure - Capitane Pontre St Allee Père Laval.
Metropolitan (South)		120,000	6	3	Pointe aux Sables - Petit Verger - La Tour Koenig - Coromandel - GRNW - Pailles - Soreze - Les Guibies - Plaine Lauzun - Belle Village Ward IV - Tranquebar - Vallee Pitot - Harbour - Les Salines - Bain des Dames - Cite Vallijee.
Western	322.3 Km²	438,000	13	02	Pte aux Sable, Petit Verger, La Tour Koenig, Coromandel, Moka, Phoenix, Carreau Lalianne, Solferino, Macabe, Plaine- Champagne, Baie du Cap.
Eastern	501.4 Km²	220,000	12	2	Poste Lafayette, Laventure, Pont Praslin, La Nicoliere, Mont-Ory, Reduit, Cote D'Or, Belle Rive, Dubreuil, Mt Blanche, Pointe Aux Feuilles, Quatre Sœurs, Trou D'Eau Douce, Belle Mare & Poste de Flacq.
Central	140 Km²	330,000	6	2	Grand Bassin - Petrin - La Brasserie - Forest Side - I 6eme Miles - Midlands - Camp Fouqueraux - Phoenix - Bonne Terre - Solferino - Quinze Cantons - Hollyrood - Henrietta - La Marie.
Southern	505.1 Km²	188,000	14	02	Pointe aux Feuilles - Bananes - La Vigie - La Peyre Hill- Le Gouly - Plaine Champagne - St Denis Bridge (Chamarel) - La Prairie - Bel Ombre - Chemin Grenier - Riambel - Souillac - L'Escalier - Plaine Magnien - Blue Bay - Mahebourg– Vieux Grand Port.
Rodrigues	104 Km <sup>2</sup>	38,000	06	03	Island of Rodrigues.

Annex B

# LIST OF POLICE STATIONS & POSTS WITH CLASSIFICATIONS

Sno.	Station	Class				
Northern Division						
Ι	Grand Bay	А				
2	Terre Rouge	А				
3	Triolet	В				
4	Pamplemousses	В				
5	Goodlands	В				
6	Riv. du Rempart	В				
7	Piton	С				
8	Plaine des Papayes	С				
9	Long Mountain	С				
10	Trou aux Biches	С				
11	Poudre D'Or	D				
12	Pte aux Cannoniers	D				
13	Grand Gaube	D				
M	etropolitan Division (No	orth)				
I	Abercrombie	A				
2	Fanfaron	А				
3	Plaine Verte	A				
4	Tombeau Bay	С				
5	Roche Bois	С				
6	Vallée Pitot	С				
M	etropolitan Division (So	outh)				
I	Pope Hennessy	A				
2	Line Barracks	A				
3	Pailles	С				
4	La Tour Koenig	В				
5	Pte aux Sables	С				
6	Bain des Dames	D				
	Western Division					
	Beau Bassin	A				
2	Rose Hill	A				
3	Quatre Bornes	A				
4	Stanley	A				
5	Petite Rivière	В				
6	Bambous	В				
7	Sodnac	В				
8	Black River	C				
9	Flic en Flac	В				
10	Coromandel	D				
	Albion	D				
12	Barkly	D				
13	Camp Le Vieux	D				
14	La Gaulette	С				

Sno.	Station	Class				
	Central Division					
1	Curepipe	А				
2	Vacoas	А				
3	Phoenix	В				
4	Eau Coulée	С				
5	Floreal	С				
6	Midlands	С				
	Eastern Division	U				
I	Flacq	А				
2	St Pierre	В				
3	Moka	В				
4	Rivière Sèche	С				
5	Brisée Verdière	С				
6	Camp de Masque	С				
7	Quartier Militaire	С				
8	Trou D'Eau Douce	D				
9	Lallmatie	D				
10	Belle Mare	D				
	Mt. Blanche	D				
12	Dubreuil	D				
	Southern Division	0.				
I	Mahebourg	А				
2	Rose Belle	В				
3	Plaine Magnien	с				
4	Nouvelle France	с				
5	R. des Anguilles	с				
6	Souillac	с				
7	Chemin Grenier	С				
8	L'Escalier	D				
9	Old Grand Port	D				
10	Cent Gaulettes	D				
11	Camp Diable	D				
12	Bel Ombre	D				
13	Grand Bois	D				
14	Blue Bay	D				
Reca	<u>ap</u>					
Class A : 15 Class B : 13 Class C : 23 Class D : 20 <b>Total : 71</b>						

Sno.	Post				
Northern Division					
I	S.S.R.N				
Me	tropolitan Division (South)				
Ι	Central Market				
2	Government House				
3	Dr. Jeetoo Hospital				
	Western Division				
Ι	B.S.H				
2	P.M.O.C				
	Eastern Division				
Ι	M.B.C				
2	Flacq Hospital				
	Southern Division				
I	Plaine Champagne				
2	J.Nehru Hospital				
	Border Control				
I	Airport				
2	Port				
Recap Total: 14					

Annex C

# **LIST OF NCG POSTS & UNITS**

NCG UNITS	NO I PVS - SHIPS	MAS - AIRCRAFTS
NCG Headquarters Maritime Air Squadron SQN Cdr NO I PVS NCG Ops Room/MRCC Coast Guard Training School Afloat Support Team CSRS/Radio Workshop Pollution Response Unit	<u>Surface Units of NCG</u> CGS Barracuda CGS Guardian CGS Observer CGS Victory CGS Valiant	Dornier Aircraft M3 Dornier Aircraft M4 Dornier Aircraft M5
NORTHERN DIVISION (5)	SOUTHERN DIVISION (5)	PORT LOUIS HR (I)
Grand Bay Trou Aux Biches Grand Gaube Poudre D'Or Flat Island	Mahebourg Bois Des Amourettes Blue Bay Le Chaland Souillac	Harbour Security
EASTERN DIVISION (5)	WESTERN DIVISION (4)	SUB POSTS (2)
Belle Mare Poste La Fayette Trou D'Eau Douce Ile Aux Cerfs Deux Freres	Black River Flic En Flac Bel Ombre Albion	La Cuvette Forward Obs Post (FOP)
AIS STATIONS (8)	CSRS STATIONS (8)	OUTER ISLAND (4)
Mount Bar Le Duc (N) Mount Pte Du Diables (E) Signal Mountain (W) Mount Jurancon (S) Mount Simonet (S-W) <u>Outer Island</u> Rodrigues St Brandon Agalega	Albion Grand Gaube Pte Du Diables Gris Gris Le Morne <u>Outer Island</u> Rodrigues St Brandon Agalega	Rodrigues Agalega St Brandon (Raphael & Ile Du Sud)

Annex D

# COMPARATIVE STATEMENTS OF APPROVED ESTABLISHMENT AS AT 30 JUNE 2021

SN	Post		<b>A</b> . E	A. S
I	Commissioner of Po	lice	I	I
2	Deputy Commission	7	6	
3	Commanding Officer	r, Special Mobile Force	I	0
4	Director General, N	ational Security Service	I	0
	Assistant	General & SMF	22	Ш
5	Commissioner of	Engineer Squadron	I	0
	Police	PHS	I	I
6	Deputy Director Gen Service	neral, National Security	I	I
		General (49) SMF(5)	54	43
7	Superintendent of	NCG (5)	5	2
7	Police	PHS (2)	2	I
		Engineer Squadron (1)	I	I
	Assistant	General (75) & SMF(14)	89	77
8	Superintendent of Police	NCG (6)	6	4
		PHS (8)	8	5
		General (6)	6	0
0	Deputy Assistant	SMF (5)	5	0
9	Superintendent of Police	NCG (5)	5	5
		PHS (5)	5	4
	Chieflessester of	General (108) SMF (19)	127	101
10	Chief Inspector of Police	NCG (8)	8	7
		PHS (5)	5	5
11	Inspector of Police - GEN(339) & SMF (50		421	390
		General & SMF	23	20
12	Cadet Officer	NCG	9	4
12		PHS	3	3
		Band	I	0
13	Police Cadet Inspector		0	0
14	Sub-Inspector (133)		133	92
15	Police Sergeant - PH (906+342) (CEO 20	S (27), NCG (84), GEN 20) & SMF (195)	1554	979
16	Police Corporal (1700)		1700	1306
17	Police Constable - Pl	HS , NCG GEN & SMF	9245	8322

SN	Post	<b>A</b> . E	A. S
18	Trainee Police Constable	0	25
19	Woman Deputy Commissioner of Police	I	0
20	Woman Assistant Commissioner of Police	I	0
21	Woman Superintendent of Police (2)	2	0
22	Woman Assistant Superintendent of Police (2)	2	2
23	Woman Deputy Assistant Superintendent of Police (1)	I	0
24	Woman Police Chief Inspector (11)	Ш	7
25	Woman Police Inspector (18)	18	18
26	Woman Cadet Inspector	0	0
27	Woman Sub Inspector of Police (10)	10	6
28	Woman Police Sergeant - GEN(58+14 CEO 2020) & SMF (2)	74	52
29	Woman Police Corporal (29)	29	26
30	Woman Police Constable - PHS (2) GEN (1160) & SMF (13)	1175	935
31	Trainee Woman Police Constable	0	0
32	Temp Woman Police Constable	0	89
33	Bandmaster	I	0
34	Deputy Bandmaster	I	0
35	Assistant Superintendent of Police (Band)	I	0
36	CI Police Band	2	I
37	Band Inspector	4	2
38	Band Sub-Inspector	I	I
39	Band Sergeant	10	4
40	Band Corporal	4	4
41	Band Constable	74	47
42	Trainee Band Constable	0	I
43	Chief Police Medical Officer	I	I
44	Principal Police Medical Officer	2	2
45	Police Medical Officer/Senior Police Medical Officer	6	2
46	Trainee Police Medical Officer	0	3
47	Police Dental Surgeon/Senior Police Dental Surgeon	I	0
48	Psychologist	4	4
	Total	14,886	12,623

## A.E - Approved Establishment

Annex E

# COMPARATIVE FIGURES OF POLICE FLEET OF VEHICLES AS AT 30 JUNE 2022

C	Valida Tata	Year				
Sno.	Vehicle Type	2018	2019	2020	2021	2022
I	AUTOCYCLE	2	2	2	2	I
2	AIRCRAFT TOWER	2	2	2	2	2
3	AMBULANCE	2	2	2	2	2
4	ARMOURED CAR	- 11		- 11	11	- 11
5	ARMOURED LORRY	I	I	I	I	I
6	ALCOHOL TEST TRUCK	0	0	0	0	I
7	ARMOURED TACTICA	0	0	0	0	0
8	BOOZE BUS	2	2	2	2	2
9	BUS	13	3	13	13	12
10	BUS MINI	44	42	37	35	34
П	CARS	283	245	250	242	260
12	COMPACTING ROLLER	I	I	I	I	I
13	CRANE MOBILE	I	I	I	0	0
14	DUMPER	I	I	I	I	I
15	EXCAVATOR	I	I	I	I	I
16	FORKLIFT	3	3	3	3	3
17	FUEL TANKER	I	I	I	I	I
18	JEEP	43	39	36	33	31
19	LIGHT ARM PERSONNEL CARRIER	5	5	5	5	5
20	LOADALL	8	9	9	9	9
21	LORRY	30	28	29	29	27
22	LORRY AERIAL PLATFORM	2	2	3	3	3
23	MICROBUS	23	25	24	24	28
24	MOBILE CANTEEN	2	2	2	2	2
25	MORTUARY VAN	5	5	9	8	8
26	MOTORCYCLE	624	615	648	631	574
27	PAYLOADER	I	I	1	I	I
28	POSTE DE COMMANDE	0		I	I	I
29	PRISONERS VAN	23	22	22	25	21
30	RECOVERY	12	12	12	12	12
31	SKID STEER BACKHOE	2	2	2	2	2
32	TRACTOR BACKHOE	I	I	I	I	I
33	TRAILER	5	5	7	7	7
34	TROOP CARRIER	7	17	17	27	27
35	UNILOADER	I	I	I	I	I
36	VAN	583	673	693	643	596
37	WATER TANKER	I	I	I	I	I
	Total	1746	1794	1851	I,782	۱,690

Annex F

# RECAPITULATION OF POLICE VEHICLES (TYPE-WISE) AS AT 30 JUNE 2022

Sno.	Vehicle Type	Under 5 Years	+5 to 10 years	+10 to 15 Years	Over 15 Years	Sub Total
I	AERIAL PLATFORM LORRY	I	-	2	-	3
2	ALCOHOL TEST TRUCK	I	-	-	-	I
3	AUTOCYCLE	-	-	-	I	I
4	AIRCRAFT TOWER	-	-	2	-	2
5	AMBULANCE	-	-	-	2	2
6	ARMOURED CAR	-	-	-	11	П
7	ARMOURED LORRY	-	-	-	I	I
8	BOOZE BUS	-	-	-	2	2
9	BUS	-	10	I	I	12
10	BUS MINI	8	13	9	4	34
П	CARS	79	132	38	11	260
12	COMPACTING ROLLER	-	I	-	-	I
13	CRANE MOBILE	-	-	-	-	-
14	DUMPER	-	-	-	I	I
15	EXCAVATOR	-	-	-	I	I
16	FORKLIFT	-	2	-	I	3
17	FUEL TANKER	-	-	I	-	I
18	JEEP	-	3	4	24	31
19	LIGHT ARM PERSONNEL CARRIER	-	-	-	5	5
20	LOADALL	I	2	6	-	9
21	LORRY	2	6	8	11	27
22	MICROBUS	8	П	6	3	28
23	MOBILE CANTEEN	-	-	-	2	2
24	MORTUARY VAN	4	2	2	-	8
25	MOTORCYCLE   24-200	48	115	78	34	275
26	MOTORCYCLE 250	68	55	17	-	140
27	MOTORCYCLE 600 - 1300	58	53	11	37	159
28	PAYLOADER	-	-	-	I	I
29	PRISONERS VAN	6	4	5	6	21
30	RECOVERY	I	3	5	3	12
31	SKID STEER BACKHOE	-	I	-	I	2
32	TRACTOR BACKHOE	-	-	-	I	I
33	TRAILER	2	2	-	3	7
34	UNILOADER	-	-	-	I	I
35	VAN	275	200	85	36	596
36	TROOP CARRIER	20	7	-	-	27
37	WATER TANKER	-	I	-	-	I
38	POSTE DE COMMANDE	I	-	-	-	I
	Total	583	623	280	204	l ,690

Note :- The above figure excludes 236 vehicles awaiting disposal and 5 Motorcycles reported stolen.

Annex G

	Year					
Type of vehicle acquired	Jul 2018 – Jun 2019	Jul 2019 – Jun 2020	Jul 2020 – Jun 202 I	Jul 2021 - Jun 2022		
LORRY	10	2	13	I		
M/CYCLE	-	53	-	-		
VAN	107	59	17	-		
MICROBUS	-	-	-	8		
BUS MINI	I	-	-	-		
CAR	20	21	I	26		
COMMAND POST	I	-	-	-		
TRAILER GOODS VEHICLE	-	2	-	-		
Total	139	137	31	35		

# NUMBER OF VEHICLES ACQUIRED

Annex H

	Year						
Type of vehicle acquired	Jul 2018 – Jun 2019	Jul 2019 – Jun 2020	Jul 2020 – Jun 202 I	Jul 2021 – Jun 2022			
LORRY	3	-	I	-			
M/CYCLE	33	-	-	69			
A/CYCLE	-	-	-	I			
VAN	46	-	3	55			
JEEP	5	-	-	4			
TRUCK	-	-	-	2			
BUS MINI	4	-	-	4			
CAR	46	2	-	109			
AIRCRAFT TOWING TRACTOR	-	-	-	-			
BUS	-	-	-	2			
CRANE MOBILE	-	-	-	I			
Total	137	2	9	247			

# NUMBER OF VEHICLES DISPOSED

# NUMBER OF COMMUNITY POLICING FORUM (CPF) SESSIONS HELD DIVISION-WISE

		Numl	per of	
Type of CPF	Sessions	Attendees	Problems Identified	Problems Solved
Level I	1,107	11,688	I,748	1,821
Level 2	446	4,777	857	928
Level 3	20	490	47	51
Level 4	40	626	91	81
Total	1,613	17,581	2,743	2,881

(Jul 202 I - Jun 2022)

Details of CPF sessions held for level 1 to 4 are as follows:-

		LEVEL I		
Division	No. of CPF Session held	No. of persons Attended	No. of Problems Identified	No. of Problems Solved
Northern	217	1,861	340	284
Metro (North)	82	850	42	47
Metro (South)	120	738	129	101
Western	255	3,499	367	519
Central	72	658	82	75
Eastern	218	2,962	508	419
Southern	143	1,120	280	376
Total	1,107	11,688	I,748	1,821

		LEVEL 2		
Division	No. of CPF Session held	No. of persons Attended	No. of Problems Identified	No. of Problems Solved
Northern	92	1,077	221	178
Metro (North)	39	685	33	33
Metro (South)	18	74	26	24
Western	126	1,158	167	227
Central	18	225	36	36
Eastern	73	761	195	155
Southern	80	797	179	275
Total	446	4,777	857	928

		LEVEL 3		
Division	No. of CPF Session held	No. of persons Attended	No. of Problems Identified	No. of Problems Solved
Northern	3	79	5	5
Metro (North)	-	-	-	-
Metro (South)	-	-	-	-
Western	-	-	-	-
Central	3	45	7	7
Eastern	I	4	3	3
Southern	13	362	32	36
Total	20	490	47	51

		LEVEL 4		
Division	No. of CPF Session held	No. of persons Attended	No. of Problems Identified	No. of Problems Solved
Northern	4	85	-	-
Metro (North)	5	82	-	-
Metro (South)	4	21	9	9
Western	4	72	29	17
Central	14	142	11	10
Eastern	4	38	7	7
Southern	5	186	35	38
Total	40	626	91	81

Details of CPF sessions held by NCG are as follows:-

		NCG		
Division	No. of CPF Session held	No. of persons Attended	No. of Problems Identified	No. of Problems Solved
Level I	145	1,357	26	25
Level 2	31	524	06	04
Level 3	06	122	03	03
Level 4	-	-	-	-
Total	182	2,003	35	32

# Mauritius Police Force Strategic Plan 2022 - 2025

: Statistical data/ Performance Year 2021

: Year 2022 to 2025

Implementation period

**Base line** 

	ne • LT***		
	Timeline MT**		<b>&gt;</b>
	ST*		
MT**: Medium Term LT***: Long Term	Indicators	elivery	<ul> <li>Infrastructural modification that accommodates customer care counters.</li> <li>Acquisition of equipment.</li> </ul>
ium Term LJ	Supporting Units	ing Service Do	Technical Unit Drawing Office Procurement Assets Office PHQ PRDU
	Lead Police Unit/ Lead Officer	Strategic Priority 1 - Improving Service Delivery	DCP A
ST*: Short Term	Activities	Strategic P	<ul> <li>Review of front office of Police building.</li> <li>Setting up of waiting areas, Introduction of ticketing system.</li> <li>Review of design of new Police buildings.</li> <li>Providing state of art assets.</li> </ul>
	Strategic Objectives		1. Development of Customer Friendly Infrastructure and Acquisition of Modern Assets

# **IMPLEMENTATION MATRIX**

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		Lead Police Unit/	Supporting			Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
2. Upholding of Professional Standards	<ul> <li>Streamline Police response and actions through Standard Operating Procedures.</li> </ul>	OIC PRDU	PTS PHQ CPO's	<ul> <li>Revamping of Professional Standards Department (PSD).</li> </ul>		>	
	<ul> <li>Revamp the Professional Standards Department (PSD) in order to revisit the existing norms, procedures and practices.</li> </ul>		NO's MHR PIAC	Development and implementation of SOPs.	>		
	<ul> <li>Obtain feedback from internal and customers</li> <li>Develop mechanism to encourage Police officers</li> </ul>			<ul> <li>No. of reports for misconduct</li> </ul>	<ul> <li>Ongoing)</li> </ul>	>	>
				<ul> <li>Performance of Police officers.</li> </ul>	(Ongoing)	>	>
	<ul> <li>Identify the training needs and design tailor-made trainings/ courses/ workshops.</li> </ul>			<ul> <li>Conduct of Training Need Analysis.</li> </ul>	>		

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			Lead Police Unit/	Supporting			Timeline	0)
Strategic Objectives		Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
3. Development of a Media & Communication Strategy	А	Introduce a Media and Communication Strategy which will comprise the revamping of the Police Press and Public Relations' Office (PP&PRO).	DCPA	PRDU PHQ PP&PRO GIS	<ul> <li>Revamping of Police</li> <li>Press &amp; Public</li> <li>Relations' Office</li> <li>(PP&amp;PRO)</li> </ul>	>		
	A	The recruitment of qualified and trained staff in communication, media management and public relations.		r rocurentent	<ul> <li>Development of a media &amp; communication strategy</li> </ul>	>		
	A A	The acquisition of the media relevant technology. Partnership with local (such as Government Information Service) and international counterparts.			<ul> <li>Developing capacity on communication &amp; media management</li> </ul>	>		
	A A	Develop guidelines, including those related to the handling of major occurrences/ incidents. Carrying out a daily environment scan.			<ul> <li>Acquisition of media related equipment.</li> </ul>	>		

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		Lead Police Unit/	Suvortine	;		Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
	Strategic Priority 2 -	Reinforcing Community Safety and Partnership	munity Safety	and Partnership			
2.1 Ensuring Road and Rail Safety	and Rail Safety						
1. Enforcement	<ul> <li>Adopt zero tolerance</li> <li>approach</li> <li>Targeted, visible and covert operations</li> <li>Introduction Road Safety</li> <li>Watch Scheme</li> <li>Effort against deviant drivers/road users</li> </ul>	DCP T Traffic Branch	Police Divisions ERS DSU/DTP Police Press Office	<ul> <li>Reduction in number of road fatalities by</li> <li>No. of road accident hot spots identified.</li> <li>Increase targeted overt and covert operations by</li> <li>No. of Road Safety Watch Scheme (RSWS) implemented</li> </ul>	-5% +5% Mini RSWS	5% -3% -2%	-2% +2% one ision

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		Lead Police Unit/	Supporting		L	Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
2. Education/	<ul> <li>Develop an education and</li> </ul>	DCP T	Police	<ul> <li>Increase education</li> </ul>	+5%	+3%	+2%
Sensitization	<ul> <li>P Inculcate a road safety culture.</li> </ul>		Divisions ERS PTS	and sensitization programmes conducted (National & Divisional)	Mini Nati Divisio	Minimum of one National & one Divisional annually	one one ually
	partners engage various partners including business operators, ministries concerned.		CPO's & NO's Press Office	<ul> <li>Implementation of an education &amp; sensitization strategy.</li> </ul>	>		
3. Multi-Sector Partnership	<ul> <li>Develop a robust multi- sector collaboration strategy.</li> </ul>	DCP T	Police Divisions CRO	Implementation of a robust multi-sector collaboration.		>	
	<ul> <li>Identification of road hazards, collection of data and formulation of</li> </ul>		TMRSU Metro	No. of consultations with stakeholders	<ul> <li>Ongoing)</li> </ul>	>	>
			Express Ltd	<ul> <li>No. of Hazards identified</li> </ul>	>	>	>
	<ul> <li>Provide inputs at the planning and design stage for road infrastructure projects.</li> </ul>			Exchange meeting with Min. of Land, Transport and Light Rail & Min. of Public Infrastructure.	>	>	>

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		Lead Police Unit/	Sumortino			Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	LT***
4. Policing of the Light Rail	<ul> <li>Sensitisation of commuters.</li> <li>Enhancing security at level crossings, depots, relevant</li> </ul>	DCPT	PRDU PHQ Concerned	Development of SOPs relating to light rail security.	>		
	<ul> <li>vital installations and transit points.</li> <li>Design a Police response plan to address any incident relating to LRVs.</li> </ul>		Police Divisions	Development of a LRVs' Police Response and Emergency Plan.	>		
2.2 Protection of Vulnerable Groups	ulnerable Groups						
1. Revamping Existing Structures	<ul> <li>Reorganisation PFPU including the Brigade pour la protection des Mineurs (BDM)</li> <li>Adhering to established protocols at national level.</li> <li>Advise on issues requiring a Force response and coordinate all actions pertaining to the protection of vulnerable groups, at Police level.</li> </ul>	DCP A & DCP OPS	PRDU CCID BDM	<ul> <li>Restructuring of PFPU &amp; BDM (system, structure &amp; processes)</li> </ul>	>		

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#### $LT^{***}$ > Timeline $MT^{**}$ $\mathbf{i}$ (Ongoing) $ST^*$ > > > > Setting up of response ➤ Establishment of SOP. appropriate space to deal with victims of ➤ No. of trainings Indicators Setting up of provided. teams. crime. А А Supporting Units Division PMCCC Police PFPU BDM Lead Police Unit/ Lead Officer **OIC PFPU** DCP A & To build in-house capability for dealing with vulnerable where victims will be dealt response on a 24/7 basis to teams comprising of fully Divisional Level to attend to requests for assistance from vulnerable groups. victims and investigating Setting up of dedicated (SOPs) for dealing with Create dedicated space **Operating Procedures** victims and whistle To ensure a prompt with expeditiously; trained officers at **Establish Standard** Activities victims of abuse; into these cases; blowers; А А А A A ectives int of put -

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Timeline	* MT** LT***	Minimum of two training/ workshop annually	3% 5%	3% 5%	-			
ST*			2%	on 2%	-	fa کد ا	lal	•
Indicators		No. of training/ workshop dispensed.	<ul> <li>% Increase of prosecution conducted.</li> </ul>	<ul> <li>% Increase of person convicted.</li> </ul>		<ul> <li>Implementation of a Crime Prevention &amp; reduction strategy.</li> </ul>	<ul> <li>Setting up of virtual community forums.</li> </ul>	<ul> <li>Establishment of e- Neighbourhood</li> </ul>
Supporting Units		PTS PPO CCID CRO				CPU Divisions CPO's NO's IT Unit		
Lead Police Unit/ Lead Officer		OIC PFPU				DCP Crime		
	Activities	<ul> <li>Conduct proper and timely investigation into GBV, child and elderly abuse cases.</li> <li>Carry out timely prosecution to ensure that prosecution to ensure that prosecution to ensure that punished.</li> <li>Dispense training for Police investigators and prosecutors.</li> </ul>			rty crime	<ul> <li>Review of existing policing strategies including crime prevention and reduction</li> </ul>	measures review its mode of conducting community consultations as well as	<ul> <li>stakeholders involved.</li> <li>Widening consultative</li> </ul>
Strategic Objectives		3. Strengthening Partnership			2.3 Reducing Property crime	1. Developing a More Robust Crime	Prevention and Reduction strategy	

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		Lead Police Unit/	Supporting		L	Timeline	
Strategic Ubjectives	Activities	Lead Officer	Units	Inatcators	$ST^*$	$MT^{**}$	$LT^{***}$
	<ul> <li>virtual community forums will be resorted.</li> <li>new models such as the e- Neighbourhood Watch Scheme bolted on a national platform will be introduced.</li> </ul>			Development of a national platform for information sharing between MPF and security sectors.	>		
2. Problem Oriented Approach	<ul> <li>Proactively identify and address emerging trends and adopt a targeted approach to the problem</li> <li>Availability of timely and</li> </ul>	DCP Crime	CPU Divisions	No. of information and intelligence resulting in the detection of crime;	5%	7%	10%
	comprehensive assessment of the crime situations & development of appropriate response plan.			No. of analysts and intelligence officers trained;	Mini trainin a	Minimum of one training/ workshop annually.	one shop

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Timeline	MT** LT***	>			>	
Time	$ST^*$ $M$	* *		>	* *	
:	Indicators	<ul> <li>Availability of analytical and technological tools.</li> </ul>		<ul> <li>Set up of Smart Patrol</li> <li>Scheme.</li> </ul>	No. of information shared.	
Supporting	Units			IT Unit CCID	Police Divisions	PMCCC
Lead Police Unit/ Lead Officer				DCP crime & DCP A		
	Activities	<ul> <li>Extend information and intelligence sharing network.</li> </ul>	Acquire the required analytical and other technological tools.		<ul> <li>Availability &amp; accessibility of information from an arrav of sources to Police</li> </ul>	Officers on metrol
	Strategic Objectives			3. The Introduction of Smart Patrol		

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LT***		hree nually	o Joint nually	>	>	>		
Timeline MT**		Minimum of three cooperation annually	Minimum of two Joint Security Ops annually	>	>	>	>	
ST*		Mini cooper	Minim Securit	>	>	>		
Indicators	Transnational Crime	<ul> <li>No. of formal and/or informal International Cooperation with Foreign Institutions - Mutual Legal Assistance.</li> </ul>	<ul> <li>No. of Joint Security</li> <li>Ops carried out.</li> </ul>	No. of Transnational Crime investigated.	➤ No. of cases referred for Prosecutions.	<ul> <li>No. of conviction secured.</li> </ul>	Develop a secure communication channel for information exchange on TOC.	
Supporting Units	rganised and	ccid AML/CFT INTERPOL CRO DCIU	FIO					
Lead Police Unit/ Lead Officer	ackling Serious, C	DCP crime						
Activities	Strategic Priority 3 .0 - Tackling Serious, Organised and Transnational Crime	<ul> <li>Develop mechanisms to facilitate sharing of intelligence/ information and Police-to-Police cooperation.</li> <li>Optimise the potential of</li> </ul>	existing international conventions by supporting networking and capacity-	<ul> <li>building.</li> <li>Developing practical tools</li> </ul>	<ul> <li>All Knowledge repositories.</li> <li>Optimise the potential of existing international</li> </ul>	<ul> <li>Conventions</li> <li>Secure communication</li> </ul>	<ul> <li>criaturet for information exchange on TOC.</li> <li>Maximise its engagement with other friendly countries for information sharing</li> </ul>	
Strategic Objectives		1. Strengthening International and Regional Cooperation to Combat TOC						

		Lead Police Unit/	Supporting		L	Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
2. Strengthening Intelligence and Information	<ul> <li>Strengthen capability for intelligence gathering</li> <li>Provision of training and</li> </ul>	DCP Crime	CCID AML/CFT INTERPOI	Development of an electronic database for drug related offences		>	
Sharing Mechanism	<ul> <li>appropriate equipment</li> <li>Enhancing Existing</li> <li>cooperation mechanism</li> <li>with INTERPOL</li> </ul>		CRO DCIU FIO	No. of cases intelligence exchange through international cooperation in investigation and prosecution.	Depen	Depending on case reported	case
				Strengthening of Maritime Intelligence cell through induction of personnel and equipment.	>		
3. Strengthening the Institutional Capacity for Combatting TOC	<ul> <li>Develop an institutional capacity</li> <li>Developing training of personnel,</li> <li>Acquiring new tools to develop expertise and tools to trace and track the assets</li> </ul>	DCP crime	CCID AML/ CFT INTERPOL CRO DCIU FIO	➤ Acquisition of new tools to counter TOC.	>		

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Strategic Objectives	Activities	Lead Police Unit/ Lead Officer	Supporting Units	Indicators	Timeline ST* MT**	ne LT***
	<ul> <li>Developing New digital investigation techniques</li> <li>Develop Special Investigative Techniques (SITs)</li> </ul>			No. of investigators trained in Special Investigative Techniques.	Minimum of one training/workshop annually	əf one rkshop ly
4. Strengthening the Legal Framework for Combatting TOC	<ul> <li>Carry out an analysis of the existing legal framework.</li> <li>Need assessment for amending the legal framework</li> </ul>	DCP Crime	CCID AML/CFT INTERPOL CRO DCIU FIO PPO	Introduction of new legal provisions	>	
5. Dismantling of Criminal Networks	<ul> <li>Dismantle criminal networks.</li> <li>Expand criminal accountability for a number of "predicate offences</li> </ul>	DCP Crime	CCID AML/CFT INTERPOL CRO	<ul> <li>Increase successful operations by</li> <li>No. of activities disrupted</li> </ul>	+5% +8%	+10%

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		Lead Police Unit/	Supporting		L	Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
	<ul> <li>Expand a single offence across multiple members of a criminal enterprise</li> </ul>		DCIU FIO	Tracing and seizing of illegal proceeds of crime.	<ul> <li>✓</li> <li>Ongoing</li> </ul>	>	>
	Employ a multifaceted approach to target TOC groups.			No. of search warrant/arrest warrant executed.	<ul><li>✓</li><li>Ongoing</li></ul>	>	>
				No. of criminal network identified/ dismantled.	<ul> <li>✓</li> <li>Ongoing</li> </ul>	>	>
3.1 Combating Drugs	ßs						
1. Supply Reduction	<ul> <li>Crackdown operations on drug traffickers and drug dealers.</li> <li>Strengthening of the</li> </ul>	DCP ADSU	ADSU SMF SSU	Increase targeted crackdown operations leading to seizure of drugs by	+5 %	+8%	+10%
	monitoring mechanism of movement of suspicious crew/craft		PHS NCG PTS	<ul> <li>No. of interceptions of suspicious crew/ passengers.</li> </ul>	<ul><li>✓</li><li>Ongoing</li></ul>	>	>

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		Lead Police Unit/	Supporting		T	Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	LT***
	<ul> <li>Enhanced surveillance by PHS and NCG.</li> <li>Adoption of a multi-agency annroach for</li> </ul>		Police Division	No. of cybercrime investigations into online platforms on the darknet.	Depen	Depending on case reported	case
	investigations.			Increase drug trafficking joint surveillance with NCG and PHS by	+3%	+5%	+10%
				<ul> <li>No. of parallel financial investigation</li> </ul>	<ul> <li>✓</li> <li>Ongoing</li> </ul>	>	>
2. Demand Reduction	<ul> <li>Enhance sensitization</li> <li>campaign in liaison with</li> <li>NGOs.</li> <li>Public awareness against</li> </ul>	DCP ADSU	ADSU PTS Police Division	<ul> <li>Increase sensitization/ education campaigns by</li> </ul>	+5%	%2+	+10%
	<ul> <li>the ill-effects of drug.</li> <li>Promote healthy and fulfilling alternatives to the community.</li> <li>Technical assistance of UNODC and the National Drugs Secretariat will be utilised.</li> </ul>		CPMO	<ul> <li>No. of outreach programmes conducted</li> </ul>	Minin aı	Minimum of two annually	ow

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		Lead Police Unit/	Supporting	:	Timeline
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$ $MT^{**}$ $LT^{***}$
	<ul> <li>Utilise all available means of community engagement</li> </ul>				
3.2 Fighting Cybercrime	stime				
1. Prevent Occurrence of Cybercrime	<ul> <li>Sensitisation of the general public.</li> <li>Comprehensive and sustainable national sustainable national security education campaign.</li> <li>Work with all stakeholders to educate the general public on "how to stay safe online".</li> <li>Carry out cyber/network patrols to pro-actively identify and target cybercriminals.</li> </ul>	DCP Crime	Cybercrime Unit IT Unit PTS PMCCC	<ul> <li>Development of a comprehensive sensitisation campaign.</li> <li>No. of cyber patrols conducted.</li> </ul>	Minimum of 4 hrs per shift (split)

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		Lead Police Unit/	Supporting		Timeline	ine
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$ $MT^{**}$	** LT***
<ol> <li>Strengthening of Investigative Canability to</li> </ol>	Improve capacity to detect, investigate and prosecute cyhercrime	DCP Crime	Cybercrime Unit	<ul> <li>No. of appropriate protocols established.</li> </ul>	Ongoing	gu
Detect & Prosecute Cybercrime	<ul> <li>Review and adopt new cybercrime detection and more detection and more detection and more service to the product of the product o</li></ul>		IT Unit PTS PMCCC	<ul> <li>No. of partnerships created.</li> </ul>	Ongoing	gu
	<ul> <li>Acquisition of new</li> <li>Acquipment and software.</li> <li>Seek the assistance of</li> </ul>			<ul> <li>Develop a new cybercrime detection technique.</li> </ul>	>	
	experts from public and private sector to bolster its capacity to fight cybercrime.			<ul> <li>Acquisition of new equipment/software</li> </ul>	>	
	<ul> <li>Accretionary induction of personnel.</li> </ul>			<ul> <li>Recruitment of personnel.</li> </ul>	>	
	Set up an IT Forensic lab and revamp storage of digital evidence.			<ul> <li>Set up IT Forensic lab.</li> </ul>	>	
	Develop appropriate protocols for storage of digital evidence.			Development of protocols.	>	

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Activities Lead 1	it/ Su	Indicators	Timeline	ие
7111011165	Lead Officer Units	TIMICALOIS	$ST^*$ $MT^{**}$	* LT***
3.3 Improving Maritime Security				
<ul> <li>Conduct of real time</li> <li>Maritime Domain</li> <li>Awareness</li> <li>Timely and annrowriate</li> </ul>	CO NCG DCP A PHQ	<ul> <li>Commissioning of a new Maritime</li> <li>Operations Centre.</li> </ul>	>	
<ul> <li>The second and appropriate tesponses</li> <li>Develop organic surveillance capability</li> </ul>		<ul> <li>Induction of new CSRS.</li> </ul>	>	
<ul> <li>Progressive commissioning of infrastructure for a new Maritime Operations Room</li> </ul>		<ul> <li>Implementation of AI based tools.</li> </ul>	>	
<ul> <li>Replacement of the obsolete Coastal Surveillance Radar Station.</li> <li>Induction of AI based tools.</li> <li>Identify dark and illegal activities at sea.</li> </ul>		<ul> <li>Increase in transparency of Maritime Domain, quantified through no of vessels tracked</li> </ul>	5%	+10%

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	$LT^{***}$				-20%	-20%	>		
Timeline	$MT^{**}$	Ongoing	~	*	-15%	-15%	>		
	$ST^*$	0			-10%	-10%	>		
Indicators		<ul> <li>No. of inputs received from friendly countries.</li> </ul>	Placement of international liaison officers in friendly countries.	Induction of new assets as replacement of obsolescent assets.	<ul> <li>Reduction of response time (mins) for launching of ships and aircrafts by</li> </ul>	<ul> <li>Reduction in down time (mins) for routine maintenance by</li> </ul>	Enhancing capability of conducting intervention operations at sea.		
Supporting	Units			A A A A A A A A A A A A A A A A A A A					
Lead Police Unit/	Lead Officer			CO NCG					
Activities		Strengthening Information sharing mechanisms with other friendly countries to	achieve greater transparency in the Maritime Domain Awareness.	Replacing obsolescent assets with contemporary assets suitable for patrolling the	<ul> <li>vast maritime zones.</li> <li>Provision of Adequate manpower to fulfilment goals.</li> </ul>	<ul> <li>Develop organic repair and maintenance capability to reduce down time on maintenance of craft and aircraft.</li> </ul>			
Strategic Objectives	)			2. Strengthen Intervention Capability in the	Maritime Zones of Mauritius				

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	:	Lead Police Unit/	Supporting	;		Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
	Strategic Prior	Strategic Priority 4 - Enhancing Investigative capabilities	nvestigative ca	apabilities			
<ol> <li>Reorganisation of the Criminal Investigation</li> </ol>	<ul> <li>Improve investigative capabilities.</li> <li>Improve intelligence</li> </ul>	DCP Crime	All adjuncts of CCID PHO	<ul> <li>Formulation of a restructuring plan to reorganize CCID</li> </ul>	>		
Departments			PRDU	<ul> <li>Developing</li> <li>technical capabilities</li> </ul>	>		
				<ul> <li>Enhancing intelligent infrastructure.</li> </ul>	>		
				<ul> <li>Enlistment of experts</li> </ul>		>	
2. Adherence to	Align investigative	DCP Crime	All adjuncts	Review of SOP	>		
international investigative norms and	<ul> <li>capability and processes</li> <li>with international norms.</li> <li>Compliance to human</li> </ul>		of CUID ADSU PHO	<ul> <li>Streamline</li> <li>Procedures.</li> </ul>	>		
standards	rights		PRDU PPO	<ul> <li>No of Convictions secured.</li> </ul>	0	Ongoing	

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Timeline       ST*     MT**	>	>	Minimum of two training/ workshop annually	Ongoing	 >
Indicators	<ul> <li>Signing of Service Level Agreements Memorandum of Understandings</li> </ul>	<ul> <li>Setting up of an investigative Training centre.</li> </ul>	<ul> <li>No of Training carried out.</li> </ul>	<ul> <li>No. of Placement effected.</li> </ul>	<ul> <li>Development of digital forensic and evidence storage capabilities.</li> </ul>
Supporting Units	All adjuncts of CCID PHQ PRDU	All adjuncts of CCID PHQ	PRDU PTS		All adjuncts of CCID PHQ
Lead Police Unit/ Lead Officer	DCP crime	DCP crime DCP Crime			
Activities	<ul> <li>Develop partnership with other non-law enforcement agencies.</li> <li>Multiagency collaboration.</li> </ul>	<ul> <li>Equip investigators with knowledge/expertise.</li> <li>Establishment of the</li> </ul>	Training centre		<ul> <li>Use of technological tools/solutions to enhance intelligence infrastructure.</li> <li>Induct analytical tools and</li> </ul>
Strategic Objectives	3. Develop partnership with law enforcement agencies and competent authorities	4. Capacity Building			5. Technological Support

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		Lead Police Unit/	Supporting			Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
2. Revamping and modernising the	Develop the capabilities of the Police IT Unit,			Restructuring of the Police IT Unit.	>		
II Unit	<ul> <li>Recruit young IT graduates.</li> <li>Collaborate with civil sector and private sector.</li> </ul>			<ul> <li>Acquisition of new equipment and software</li> </ul>		>	
				Recruitment of technical manpower.		>	
3. Capacity building and increasing	<ul> <li>Engender greater acceptance of technology.</li> <li>Develop affactive</li> </ul>			<ul> <li>Developing effective communication strategy to drive</li> </ul>	>		
acceptance of technology.	communication strategy and training of personnel.			acceptance of technology			
	<ul> <li>Rope in experts from the academia and private sector to train personnel.</li> <li>Mod for canacity building</li> </ul>			Signing of SLA with universities/private sector for capacity building.	>		
	<ul> <li>Identify training</li> <li>requirements.</li> </ul>			Conducting gaps analysis of training in the MPF.		Ongoing	

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		Lead Police Unit/	Supporting		Timeline
Strategic Objectives	Activities	Lead Officer	Units	Indicators	ST* MT <sup>**</sup> LT <sup>***</sup>
	Strategic Priority 6	- Human Resource, Training and Development	e, Training an	d Development	
1. Revamping the Human Resource Department	<ul> <li>Reorganization of the HR Dept</li> <li>Enhancing HR capabilities and competencies of the Force</li> </ul>	DCP A	PHQ PRDU MHR	Establishment of the post of Director Human Resource in the HR department.	>
	<ul> <li>Developing strategies for the retention of talent and succession planning.</li> <li>Proactive development of a ULIMPERION Procession Planet</li> </ul>			Review of the present HR department.	>
	<ul> <li>&gt; Development of HR policies</li> <li>&gt; Development of HR policies</li> <li>relating to carrier planning</li> <li>&gt; Staff the HR department</li> <li>with a cadre of officers</li> </ul>			<ul> <li>Training of officers in Human Resource Management.</li> </ul>	Minimum of two Training/workshop annually
	qualified in Fluman Resource Management. ➤ Develop a Human Resource policy.			Formulation of Job description and specification for each post.	Ongoing

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Activities	it/ Supporting	Indicators	Timeline	ine
	Lead Officer Units	ST*	** <b>TM</b>	** LT***
Development of the required competencies within the organisation workforce.	OIC PTS PTS > Development of a PRDU revamped HR poli PHQ	Development of a 🗸		
Define a career roadmap for all officers to enable them to have adequate exposure and experience at different ranks to allow them to take on the	<ul> <li>Development of a</li> <li>Career roadmap/</li> <li>progression.</li> </ul>	ment of a 🗸 Jadmap/		
<ul><li>responsibilities of gazette</li><li>ranks.</li><li>Development of specialist</li><li>cadres for effective HR</li><li>management.</li></ul>	<ul> <li>Development of Specialist cadres.</li> </ul>	ment of st cadres.	>	
<ul> <li>Carry out research, design and evaluate training.</li> <li>Develop training syllabi.</li> <li>Re-examination of selection of trainers.</li> </ul>	DCP A     PTS     > Setting up of a       PRDU     Training, Design       PHQ     Evaluation Cell       MHR     (TDEC) at PRDU	Setting up of a Training, Design and Evaluation Cell (TDEC) at PRDU.		

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	$LT^{***}$				
Timeline	$MT^{**}$				
T	$ST^*$	>	>	>	>
;	Indicators	Revision of training syllabi in collaboration with PTS on the basis of a needs analysis.	<ul> <li>Establishment of process for selection of trainers/instructors.</li> </ul>	Development of Open Online Courses.	Initiation of scholarship for further studies outside.
Supporting	Units	РНQ PRDU	PTS PRDU PHQ MHR		
Lead Police Unit/	Lead Officer	DCP A MHR	DCP A		
	Activities	<ul> <li>Development mechanism for evaluation of the quality of training.</li> <li>Scholarships will be offered in suitable courses locally</li> </ul>	<ul><li>and abroad for interested officers.</li><li>Adopt the concept of open online course available on demand to all personnel.</li></ul>	<ul> <li>Linking of promotional aspects with courses undertaken and educational qualifications will also be</li> </ul>	exammed.
	Strategic Objectives				

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		Lead Police Unit/	Supporting		Timeline
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$ $MT^{**}$ $LT^{***}$
	Strateg	Strategic Priority 7 - Managing Disasters	laging Disaste	STS	
1. Disaster Preparedness	<ul> <li>Standardise responses to disasters, across the</li> </ul>	CO SMF/ OIC NDRRMC	PHQ PRDU	<ul> <li>Support in contingency planning.</li> </ul>	Ongoing
	<ul> <li>various adjuncts of MIPF</li> <li>Acquire disaster</li> <li>equipment ranging from</li> <li>personal safety to disaster</li> </ul>			Acquisition of disaster tools and equipment.	>
	related high-tech equipment Capacity building plan for			No. of Trainings/ workshops/ seminars carried out.	Minimum of two Training/workshop annually
	spread awareness on all aspects of disaster as well as the response thereto.			<ul> <li>Increase Simulation</li> <li>exercises by</li> </ul>	+5% +7% +10%
2. Improving Disaster	Ensure that disaster response team and officers	CO SMF/ OIC NDRRMC	SMF NCG	<ul> <li>Increase Training/ workshops by</li> </ul>	+5% +7% +10%
astrodeau	management acquire the relevant expertise.		SSU Traffic ERS	<ul> <li>No. of Joint operations conducted.</li> </ul>	Minimum of two Joint Ops annually

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		Lead Police Unit/	Supporting			Timeline	
Strategic Ubjectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
	<ul> <li>Conduct regular</li> <li>simulation exercise on disaster response at divisional levels</li> </ul>		PMCCC PHQ PRDU	Increase Simulation Exercises by	+5%	%2+	+10%
	➤ Ensure that all information on high risks areas, health and safety hazards is available to better understand the operational environment and the inherent risk involved			No. of Risks areas, health and safety hazards identified	<b>•</b>	Ongoing	
3. Engagement of the	<ul> <li>Educate the community and enrol its support in disaster</li> </ul>	PHQ/ NDRRMC	Police Divisions	<ul> <li>Increase Education</li> <li>campaigns by</li> </ul>	+5%	%2+	+10%
Community	prevention and response		SMF NCG	<ul> <li>Implementation of Community</li> <li>Volunteer network</li> </ul>	>		
				<ul> <li>No. of Community Disaster Response Programme (CDRP) conducted.</li> </ul>	Minim	Minimum of 3 CDRP annually	CDRP

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Strategic Objectives	Activities	Lead Police Unit/ Lead Officer	Supporting Units	Indicators	Ti ST*	Timeline MT**	LT***
				<ul> <li>No. of refresher</li> <li>CDRP conducted</li> </ul>	Minim an	Minimum of one annually	ane
				<ul> <li>Increase Community</li> <li>Disaster Response</li> <li>Team by</li> </ul>	+5%	+7%	+10%
	Strategic Priori	Strategic Priority 8 - Building sustainability and resilience	ainability an	d resilience	_		
1. Revamp PRDU	Review functioning of PRDU.	DCP A OIC PRDU		Revamping and restructuring of	>		
	<ul> <li>Conducting strategic research,</li> </ul>	РНО		PRDU.			
	<ul> <li>Carrying out intelligence analysis,</li> </ul>						
	<ul> <li>Environmental threat scan and</li> </ul>			Placement of experts	>		
	<ul> <li>Development of control strategy.</li> </ul>			in various fields at PRDU.			
	<ul> <li>Co-opt experts in intelligence, strategic</li> </ul>						

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:	:	Lead Police Unit/	Supporting		Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$ $MT^{**}$ $L$	$LT^{***}$
	<ul> <li>planning and management and legal experts.</li> <li>Development appropriate processes and protocols to streamlining the functioning of PRDU</li> </ul>			Development of appropriate processes and protocols for implementation and monitoring of the strategic plan.	>	
Strengthen Research and Analysis Capability.	<ul> <li>Strengthen the capacity of PRDU to conduct research into Policing.</li> <li>Rone in academia and</li> </ul>	DCP A OIC PRDU PHQ	I	<ul> <li>No. of research projects initiated into Policing.</li> </ul>	Minimum of 3 projects annually	Ŷ
	experts for furthering research.			<ul> <li>No. of strategic papers and concept notes generated.</li> </ul>	Ongoing as per annual cycle	5
	<ul> <li>Strengthen analysis of intelligence and inputs from crime statistics to gauge the</li> </ul>			<ul> <li>No. of actionable inputs generated from intelligence analysis.</li> </ul>	Ongoing	
	effectiveness of strategy.			<ul> <li>No. training conducted.</li> </ul>	Minimum of two annually	0
				<ul> <li>Signature of SLA with Universities.</li> </ul>	>	

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		Lead Police Unit/	Supporting	1. 11 1 1.		Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
3. Change Management	<ul> <li>Development of a communication strategy.</li> <li>Identify change champions</li> </ul>	DCP A OIC PRDU PHO		<ul> <li>Development of a Change Management Strategy.</li> </ul>	>		
	<ul> <li>in each Division/ Branch/ Unit.</li> <li>Monitoring of qualitative</li> </ul>	Police Press Office		<ul> <li>Development of a Communication</li> <li>Strategy.</li> </ul>	>		
	ourcome.			Identification of Change Champions in each organisation of the MPF.	>		
				Monitoring of qualitative output from implementation of the Police strategic plan.		Ongoing	
4. Development of a Centre of	Transform PRDU into a centre of excellence in	DCP A OIC PRDU		Development of a centre of excellence.	>		
Excellence in Policing.	policing studies and research.	РНQ		<ul> <li>Setting up of digital archives.</li> </ul>	>		

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Strategic Objectives	Activities	Lead Police Unit/ Lead Officer	Supporting Units	Indicators	Timeline       ST*     MT**
	<ul> <li>Qualitatively improve service delivery and achieving our aim of a "crime free Manifine"</li> </ul>			<ul> <li>Publication of force vision and allied strategic documents.</li> </ul>	Ongoing
	<ul> <li>Equipped with the latest infrastructure.</li> </ul>			Performance appraisal of various adjuncts of the force	Ongoing
	<ul> <li>Assist the higher echelons of MPF in strategic planning and management.</li> </ul>			aujutices of the force.	
	Equipped with a digital archives section to allow for maintaining of records and statistics to generate useful inputs.				
	Development of HR and upgrading skillset of Police officers				

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****T1		cal tes.	lies	10%	1 of 27
Timeline MT** L		east two medi activities per isions/ Branch	At least two psychological mselling activit per Divisions/ Branches.	7% 1	Dane 24 of 27
Tin ST*		At least two medical activities per Divisions/ Branches.	At least two psychological counselling activities per Divisions/ Branches.	5%	>
Indicators	9 - Enhancing Motivation and Morale of Personnel	Provision of preventive medical care for all Police officers.	Provision of counselling facilities for all Police officers.	% Increase in counselling conducted.	<ul> <li>Developing a comprehensive stress management program.</li> </ul>
Supporting Units	ivation and N	DCP A PRDU PHQ Police Divisions &	Branches		
Lead Police Unit/ Lead Officer	) - Enhancing Mot	CPMO			
Activities	Strategic Priority 9	<ul> <li>Leverage the existing medical set up to provide quality medical care to our officers.</li> <li>Providing preventive health care through inception of regular medical tests so that</li> </ul>	<ul> <li>lifestyle diseases can be identified at an early stage.</li> <li>Compulsory counselling by Police Psychologists will be provided to Police Officers</li> </ul>	_ 5 ^	officers to manage stress effectively.
Strategic Objectives		1. Enhancing Physical and Mental health of our Personnel.			

0)					
Timeline	$MT^{**}$		>	>	>
	$ST^*$	>			
	Indicators	Conducting study on providing insurance coverage to all Police personnel.	Provision of Personal Protective Equipment to all Police officers.	Development of ergonomic facilities in Police stations and other work spaces.	Provision of sporting equipment such as tracksuits and sports shoes to all officers.
Supporting	Units	PRDU MHR MFO	DCP Training CPMO		
Lead Police Unit/	Lead Officer	DCP A	DCP A		
	Activities	Institute adequate insurance coverage to our officers at nominal rates.	<ul> <li>Provide state of the art</li> <li>protective equipment to mitigate risks faced by our officers</li> <li>Ensure that the deployment</li> </ul>	<ul> <li>of our officers is in line with</li> <li>OSHA regulations.</li> <li>Progressively train our</li> <li>officers to inculcate</li> <li>operational risk</li> <li>management in their</li> </ul>	<ul> <li>Provide ergonomic facilities</li> <li>Provide sporting facilities and allied equipment to encourage our Police officers to take up physical activities.</li> </ul>
	Strategic Objectives	<ol> <li>Provision of Insurance Facility for Police Officers.</li> </ol>	<ol> <li>Providing a safe and conducive working environment.</li> </ol>		

 $LT^{***}$ 

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		Lead Police Unit/	Supporting			Timeline	
Strategıc Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
<ul><li>4. Restoring Work</li><li>- Life Balance.</li></ul>	<ul> <li>Proactively engage with concerned authorities to address for work beyond designated hours.</li> <li>Address Mismatched shifts for spouse (couple) as Police officer.</li> <li>Address difficulties faced by single parent Police officers.</li> <li>Develop a coherent policy to address such concerns.</li> </ul>	DCPA	PRDU	<ul> <li>Engagement with ministry of finance and economic development to address the issue of overtime work.</li> <li>Promulgation of a policy for harmonising work of Police officers with spouses in the MPF and single parents.</li> <li>Develop a coherent policy to address difficulties faced by single parent Police officers.</li> </ul>	<b>&gt; &gt; &gt;</b>		

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		Lead Police Unit/	Supporting		L	Timeline	
Strategic Objectives	Activities	Lead Officer	Units	Indicators	$ST^*$	$MT^{**}$	$LT^{***}$
5. Development of a Support System.	<ul> <li>&gt; Develop a mechanism to support and rehabilitate Police officers.</li> <li>&gt; Free counselling to deal with conjugal problems will be provided.</li> <li>&gt; A support mechanism staffed by appropriately trained officers at the level of PHQ will be developed to assist Police officers.</li> <li>&gt; Police Internal Assessment Cell (PIAC) will be revamped and upgraded.</li> <li>&gt; Monitoring of Such outreach and support programs at the highest levels of management.</li> </ul>	DCP A CPMO	Police Divisions PRDU	<ul> <li>Development of a rehabilitation and the support mechanism with the assistance of Ministry of Health and Quality of Life.</li> <li>Revamping and upgradation of PIAC.</li> </ul>	> >		

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